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UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

In re:	: Chapter 11 Case
	· Chapter IT Case
MOTORS LIQUIDATION COMPANY, et al.,	Case No. 09-50026 (MG)
Debtors.	: (Jointly Administered)
MOTORS LIQUIDATION COMPANY AVOIDANCE ACTION TRUST, by and through the Wilmington Trust Company, solely in its capacity as Trust Administrator and Trustee,	Adversary Proceeding Case No. 09-00504 (MG)
Plaintiff,	:
VS.	:
JPMORGAN CHASE BANK, N.A., individually and as Administrative Agent for Various Lenders Party to the Term Loan Agreement described herein, <i>et al.</i> ,	
Defendants.	:

DECLARATION OF C. LEE WILSON IN SUPPORT OF TERM LENDERS' MOTION FOR ORDER ESTOPPING AVOIDANCE ACTION TRUST FROM ASSERTING THAT ASSETS LEFT WITH OLD GM SHOULD BE ASSIGNED KPMG OLV VALUES

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I, C. Lee Wilson, declare as follows:

1. I am Of Counsel at the law firm of Jones Day, co-counsel for Defendant

JPMorgan Chase Bank, N.A. I respectfully submit this declaration in support of the Term

Lenders' Motion for Order Estopping Avoidance Action Trust From Asserting That Assets Left

With Old GM Should Be Assigned KPMG OLV Values.

2. I declare under penalty of perjury that submitted herewith are true and

correct copies of the following:

<u>Exhibit</u>

Description

- A. Chart containing David K. Goesling's OLVIE values and KPMG OLV values, respectively, for the 28 Representative Assets that were assigned liquidation values by both Mr. Goesling and KPMG and that this Court also determined were fixtures in its September 2017 Decision.
- B. Motors Trial Transcript Day 10 (Adv. Pro. Docket No. 1001, Ex. 10) and Day 11 (Trial Tr. (Closing Arguments) 3567-4006) (excerpted and highlighted).
- C. Parties' Joint Valuation Chart (Adv. Pro. Docket No. 993, Ex. A).
- D. Written Direct Testimony of David K. Goesling, April 14, 2017, as revised, May 3, 2017 (excerpted).
- E. Exhibit A to the Written Direct Testimony of David K. Goesling (excerpted).
- F. Patrick Furey Deposition Transcript, October 15, 2018 (excerpted).
- G. KPMG Workpaper Summarizing KPMG Calculation of "Liquidation Percentages," KPMG-GM0092368 (excerpted).

Dated: October 26, 2018 New York, New York

/s/ C. Lee Wilson C. Lee Wilson JONES DAY 250 Vesey Street New York, New York 10281 Telephone: (212) 326-3885 Email: clwilson@jonesday.com

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Exhibit A

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Rep Asset No.	Asset ID	Asset Description	Goesling Trial OLVIE	KPMG OLV
1	100006527	OP-150 Shims Station	3,000	3,060
3	100033438	Power Zone Conveyor	3,000	50
5	100037940	Paint Circulation Electrical System	152.000	570
6	100037954	ELPO Oven Conveyor	7,000	80
9	100038119	Top-Coat Bells	263,400	840
12	100048169	Overhead Body Shop Welding Robot	25,000	890
13	100050513	Weld Bus Ducts	681,000	0
14	100053677	Leak Test Machine	9,000	10
15	100060623	Soap, Mount and Inflate System	59,000	560
16	100061079	Skid Conveyor	15,000	180
17	100061614	Power and Free Conveyor	24,000	120
18	100062269	Vertical Adjusting Carriers	59,000	300
19	100064667	Full Body Coordinate Measurement Machine	39,000	0
20	100065640	Wheel & Tire Conveyor	5,000	90
21	100066809	Final Line Skillet Conveyor	1,000	110
22	100069322	Fanuc Gantry Robot	32,000	6,090
23	100070012	Aluminum Machining System	14,000	12,700
24	100071009	Base Shaping Machine	224,000	6,730
25	100071022	Liebherr Hobb Machine	244,000	7,410
26	100095344	Core Delivery Conveyor System	1,000	20
27	100098085	Emissions System	131,000	85,030
29	BF2016822 01	GG-1 Transfer Press (Grand Rapids)	261,000	120,000
30	BGI20163301	TP-14 Transfer Press (Mansfield)	800,000	50,800
34	NIT219381	Build Line w/ Foundation	45,000	39,000
35	NITC03340	Button Up Conveyor System	2,000	140
36	NITC03507	Helical Broach	150,000	9,630
38	NJL2924414P	Gas Cleaning System	24,000	0
40	NJL6084400	Charger Crane	10,000	23,900
		Total:	\$3,283,400	\$368,310

Goesling Trial OLVIE and KPMG OLVs for Representative Assets Determined by Court to Be Fixtures

Note:

(a) The Representative Assets not included in the chart are the following: Assets 2, 4, 11, and 31 are not included because they were not valued by KPMG at liquidation. Assets 7, 8, 10, 28, 32, 33, and 37 are not included because they were held by this Court not to be fixtures (also, KPMG did not assign liquidation values to assets 10, 32, 33, and 37). The parties agreed not to present evidence of the value of asset 39 at trial. See Op. Table A, n. 29.

Sources:

[1] DX-0346.

[2] KPMG-GM0092370.

[3] Direct Testimony of David Goesling, dated April 7, 2017, Ex. A at Exhibit C.1.

09-00504-mg Doc 1118-2 Filed 10/26/18 Entered 10/26/18 19:33:54 Exhibit B Pg 1 of 15

Exhibit B

006/208/11871194:3239:5347 Eexthibite B.0 FINAL REVISED ON 5/16/17

Hearing Day 10 - May 5, 2017

US Bankruptcy Court - New York MLC v. JPMorgan Chase Bank

Page 3387 Page 3385 UNITED STATES BANKRUPTCY COURT APPEARANCES (Cont'd) SOUTHERN DISTRICT OF NEW YORK ATTORNEYS FOR DEFENDANTS MOTORS LIQUIDATION COMPANY AVOIDANCE ACTION WACHTELL, LIPTON, ROSEN & KATZ TRUST, by and through the Wilmington Trust 51 West 52nd Street Company, solely in its capacity as Trust New York, NY 10019-2000 Administrator and Trustee, Plaintiff Phone: 212-403-1000 Marc Wolinsky, Esquire v JPMORGAN CHASE BANK, N.A., individually and as C. Lee Wilson, Esquire Administrative Agent for various lenders party Harold S. Novikoff, Esquire to the Term Loan Agreement described herein; Carrie M. Reilly, Esquire ADVENT GLOBAL OPPORTUNITY MASTER FUND; S. Christopher Szczerban, Esquire AEGON/TRANSAMERICA SERIES TRUST MFS HIGHYIELD; ALTICOR INC., et al., Aneil Kovvali, Esquire Defendants. Angela K. Herring, Esquire Emil A. Kleinhaus, Esquire PROCEEDINGS OF Hearing Day 10 May 5, 2017 New York, New York BEFORE Judge Martin Glenn FINAL REVISED ON 5/16/17 [Pages 3385 - 3566] JANE ROSE REPORTING 1-800-825-3341 Page 3386 Page 3388 APPEARANCES A P P E A R A N C E S (Cont'd) ATTORNEYS FOR PLAINTIFF JONES DAY **BINDER & SCHWARTZ, LLP** 51 Louisiana Avenue, N.W. 366 Madison Avenue, 6th Floor Washington, DC 20001-2113 New York, NY 10017 Phone: 202-879-3939 Phone: 212-510-7008 Christopher DiPompeo, Esquire Neil S. Binder, Esquire - and -Eric B. Fisher, Esquire 555 South Flower Street Lisa C. Lightbody, Esquire Fiftieth Floor Lindsay A. Bush, Esquire Los Angeles, CA 90071 Lauren K. Handelsman, Esquire Phone: 213-243-2692 Tessa Harvey, Esquire Gregory M. Shumacker, Esquire Erin L. Burke, Esquire KASOWITZ BENSON TORRES, LLP 1633 Broadway New York, NY 10019-6799 Phone: 212-506-1700 Isaac S. Sasson, Esquire (Via conference call)

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US Bankruptcy Court - New York MLC v. JPMorgan Chase Bank

	Page 3533		Page 3535
1	Goesling - recross/Wolinsky	1	Goesling - recross/Wolinsky
2	Q. And in that sense old GM was a	2	removal. That's your estimate of the cost
3	willing seller; do you agree?	3	the installation cost in the original cost and
4	A. I think old GM was a compelled	4	the removal cost with a depreciation factor,
5	seller.	5	right?
6	Q. You understand that the subsidy	6	A. Correct. And actually that is
7	you heard the questions that were posed to, I	7	something that I forgot to mention during my
8	think, Professor Fischel about the equity	8	explanation of the cost approach before.
9	value that was generated as a result of the	9	THE COURT: Tell me now so we can
10	government's subsidy to new GM?	10	listen.
11	A. I believe I heard part of the	11	THE WITNESS: So after depreciating
12	testimony, yes.	12	for physical and functional obsolescence,
13	Q. And that subsidy vastly benefitted	13	we then adjust for the value of the
14	the value of equity that old GM received in	14	installation and the cost of removal,
15	new GM, didn't it?	15	again, keeping in mind that our premise
16	A. Yes.	16	is a premise of value in exchange, and
17	Q. And that was available to benefit	17	those installation costs will provide no
18	the secured creditors the unsecured	18	value to a buyer, and a buyer will
19	creditors of old GM?	19	account for his cost of removal in the
20	MR. FISHER: Objection. Foundation.	20	price that he is willing to pay.
21	This witness lacks knowledge of that.	21	THE COURT: Go ahead, Mr. Wolinsky.
22	THE COURT: Sustained.	22	MR. WOLINSKY: Ms. Bush asked me to
23	MR. WOLINSKY: Thank you.	23	clarify that.
24	BY MR. WOLINSKY:	24	BY MR. WOLINSKY:
25	Q. Let's go to your cost approach	25	Q. If we go to estimated economic
	D 0504		
	Page 3534		
	-		Page 3536
1	Goesling - recross/Wolinsky	1	Goesling - recross/Wolinsky
2	analysis. If you go to your report at page	2	Goesling - recross/Wolinsky obsolescence, that's the minus 75 percent, and
2 3	analysis. If you go to your report at page 339, just so we are all clear.	2 3	Goesling - recross/Wolinsky obsolescence, that's the minus 75 percent, and that's based on market data, right?
2 3 4	analysis. If you go to your report at page 339, just so we are all clear. THE COURT: The report or the	2 3 4	Goesling - recross/Wolinsky obsolescence, that's the minus 75 percent, and that's based on market data, right? A. Correct.
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2 3 4 5 6 7	analysis. If you go to your report at page 339, just so we are all clear. THE COURT: The report or the testimony? MR. WOLINSKY: Well, the report at 339 which is attached to his written	2 3 4 5 6 7	Goesling - recross/Wolinsky obsolescence, that's the minus 75 percent, and that's based on market data, right? A. Correct. Q. Sales of used machines principally in auctions from closed plants? A. Yes.
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US Bankruptcy Court - New York MLC v. JPMorgan Chase Bank

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1	Goesling - recross/Wolinsky	1	Proceedings - May 5, 2017
2	A. It would be sold in the factory, and	2	THE COURT: Here is my thought. We
3	it would still be installed which is why the	3	will take the lunch break now. We will
4	buyer would make the deduction for the	4	resume at 2 o'clock. I am hoping that we
5	removal, but yes. It assumes a sale to	5	won't go particularly long after 2
6		6	o'clock. We have no more witnesses to
7	another party for use elsewhere.	7	
8	Q. Now, if I could ask you some	8	testify, correct?
	questions about your experience with Ford in		MR. FISHER: That's correct.
9	Romania. I think you testified that in Ford	9	THE COURT: I have reached no
10	in Romania, you had to there was a	10	decisions about anything at this point,
11	utilization factor that you needed to	11	but I want to raise some issues that I
12	estimate, correct?	12	would like you not now. You don't
13	A. We considered utilization.	13	have to take your pen out now. I will do
14	Q. So for assets that were going to	14	it at 2 o'clock, but you've got a
15	continue in use, you did or did not apply a	15	briefing schedule. You have got we
16	utilization discount?	16	have an argument date. I don't remember
17	A. I would have to go back and look at	17	what it is, but we agreed on an argument
18	the analysis, but my recollection would be	18	date, and there are some things I would
19	that we did not apply a utilization penalty.	19	like you to address in your briefing.
20	Q. That's what I heard you testify to.	20	I want to see I will think some
21	And the reason why you didn't is because on a	21	more about it during lunch there may
22	forward-looking basis, Ford was going to	22	be a joint demonstrative exhibit I would
23	invest 600 million Euros into this plant and	23	like you to see if you can agree on with
24	assets that were underutilized at the time of	24	what numbers are assigned to the 40
25	the sale, in the future, were going to be	25	representative assets using the different
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	Page 3538		Page 3540
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1	Proceedings - May 5, 2017	1	Proceedings - May 5, 2017
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5100115 8	FINAL REVISED ON 5/16/1 Hearing Day 10 - May 5, 201
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1 2 3 4 5 6 7 8 9 10 11 12	Proceedings - May 5, 2017 AFTERNOON SESSION 2:01 p.m. THE COURT: We're back on the record, Motors Liquidation Company Avoidance Action Trust v. JPMorgan Chase Bank N.A., et al, Adversarial Proceeding 09-00504. Let me hear from plaintiff's counsel first and then I will hear from defendants' counsel. Obviously we are not arguing today. I would like from each of you your thoughts on what would be in your view the most useful way to proceed. Mr. Fisher. MR. FISHER: Eric Fisher for the plaintiff. THE COURT: Before you say anything, subject to the exhibits and the deposition designations, you didn't rest before lunch and I want to hear from Mr. Wolinsky that the defendants rest as well. But go ahead. MR. FISHER: I can report to the
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	Page 3544 Proceedings - May 5, 2017 Court that subject to the Duker designation and the exhibits, we do rest, although my colleague Ms. Handelsman will be addressing the Duker designation issue. THE COURT: That's fine. MR. FISHER: Just in direct response to the Court's request about the possible submission of some kind of chart setting forth really trying to particularize the parties' dispute about value and not only the parties' respective position but as Your Honor requested, attempting to the extent possible to reflect on the chart what different third-party values, including for example KPMG to the extent it can be determined, what their values would be for each asset, and laying that all out as a way of just attempting to report to the Court on what those different values would look like is certainly, we think, a potentially constructive way to proceed. I think our only thought is that
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US Bankruptcy Court - New York MLC v. JPMorgan Chase Bank

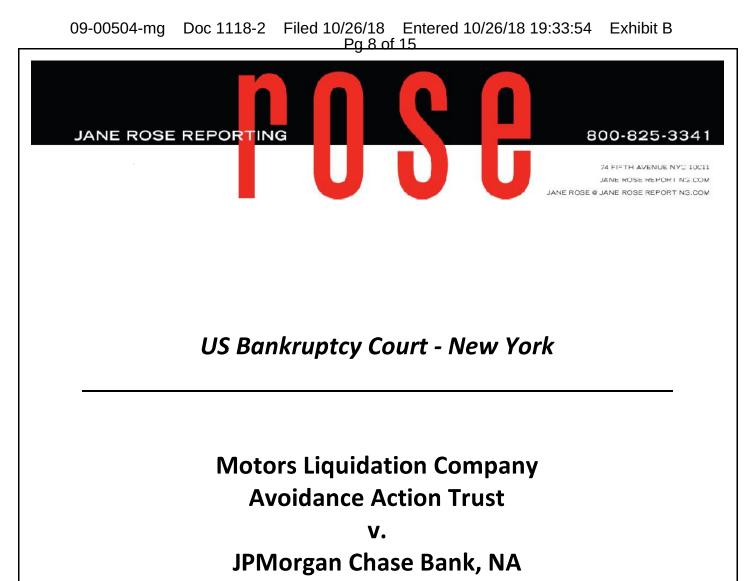
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3	rather than a joint submission, each	3	parts of the KPMG report. That's true for both sides.
4	party should decide to just prepare their	4	
5	own submission but the project should be to try on that joint submission to	5	MR. FISHER: I'm not sure, Your
6	reflect what it is that the Court has	6	Honor, that I agree with that characterization of our position. We
7	requested.	7	have no quibble whatsoever with the KPMG
8	THE COURT: It will make my life	8	report as fresh start accounting for new
9	easier if whatever each of you submit I	9	GM as of July 10th. That's our position
10	get one piece of paper. Large, whatever	10	on the request you put to us.
11	it is, that reflects the views of each of	11	THE COURT: I view the KPMG report
12	you so I can look across and down and	12	to the extent it has values for the 40
13	understand. I am not going to be	13	assets or 33 of the assets as a data
14	throwing darts. I want to see this array	14	point. You will address why you don't
15	of values to the extent they are	15	believe it provides an appropriate value
16	available with different methodology you	16	for purposes of this case. I'm not
17	think is supported by the evidence and	17	trying to get anybody to buy into that.
18	the briefings and findings of fact you	18	I would just like to see this array of
19	get to do that. I would rather not have	19	numbers.
20	to hunt between what each of you do	20	Look, at one point I asked one of
21	separately. I am sure in your proposed	21	the witnesses about it. What I would
22	findings of fact and brief you will	22	like to be able to do, and I may not be
23	address your views on each of these more	23	able to do it, I'm searching for an
<mark>24</mark>	elaborately. It would be helpful to me	24	approach, whatever the numbers are, that
<mark>25</mark>	to get something that reflects both	<mark>25</mark>	would provide some meaningful guidance to
	Page 3546		Page 3548
1	•	1	-
	Proceedings - May 5, 2017	1	Proceedings - May 5, 2017
1 <mark>2</mark> 3	Proceedings - May 5, 2017 sides' views.	1 2 3	-
2	Proceedings - May 5, 2017 sides' views. MR. FISHER: Yes, Your Honor. The	1 2 3 4	Proceedings - May 5, 2017 both sides when you try to deal with the vast number of assets that are not
<mark>2</mark> 3	Proceedings - May 5, 2017 sides' views.	1 2 3 4 5	Proceedings - May 5, 2017 both sides when you try to deal with the
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US Bankruptcy Court - New York MLC v. JPMorgan Chase Bank

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	vay.	2	for a moment, I was told before lunch
3	THE COURT: I will tell you that. I	3	that they put a value on 33 of the 40
	lon't know what it is yet. I am not	4	assets and there was testimony about
	shying away from doing that. Let me hear	5	direct approach on some assets, indirect
	rom Mr. Wolinsky about we will call	6 7	approach on others. I don't know what
7 IL 8	the chart for shorthand.	8	approach was used on the 33 that they do have numbers for.
	MR. WOLINSKY: Your Honor, Marc Nolinsky from Wachtell for JPMorgan. We	9	Can you tell me that?
•	actually thought about it over the break	10	MR. FISHER: Your Honor, there are
	and we didn't think this was that big a	11	people on my team who are more
	ask. I am just making a list of the	12	specialized to answer that particular
	ields and it would start with installed	13	question.
14 C	cost, net book value, KPMG RCNLD, KPMG	14	THE COURT: Mr. Binder.
15 th	hen whatever is on General Motors' books	15	MR. BINDER: Neil Binder for the
	and records. Evercore did an enterprise	16	Avoidance Action Trust. First of all,
	aluation.	17	KPMG has values as part of their
18	THE COURT: Evercore didn't do an	18	calculation and you saw for approximately
	asset-by-asset.	19	36 of the assets, they don't have their
20	MR. WOLINSKY: No, but they did an	20	final concluded value. They did not
	enterprise valuation that's comparable to	21 22	provide individual numbers. So for some
	he TIC, to the total invested capital calculation that	22	of these interim numbers we could, I
23 C. 24	THE COURT: I am not telling I'm	23	believe, identify the approach that was used if that's helpful.
	not saying you shouldn't include it.	25	THE COURT: It would be.
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1	Page 3550 Proceedings - May 5, 2017	1	Page 3552 Proceedings - May 5, 2017
2	-	2	
2 3 tl	Proceedings - May 5, 2017 MR. WOLINSKY: We don't think it's hat hard and we are prepared obviously	2 3	Proceedings - May 5, 2017 MR. BINDER: The final numbers, KPMG didn't do it. General Motors, I think as
2 3 tl 4 to	Proceedings - May 5, 2017 MR. WOLINSKY: We don't think it's that hard and we are prepared obviously to work with the plaintiff to get you	2 3 4	Proceedings - May 5, 2017 MR. BINDER: The final numbers, KPMG didn't do it. General Motors, I think as Mr. Wolinsky alluded to, did take
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FINAL - June 5, 2017 Hearing Day 11

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UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK	ATTORNEYS FOR DEFENDANTS (cont.):
MOTORS LIQUIDATION COMPANY AVOIDANCE ACTION TRUST, by and through the Wilmington Trust Company, solely in its capacity as Trust Administrator and Trustee, Plaintiff, vs. JPMORGAN CHASE BANK, N.A., individually and as Administrative Agent for various lenders party to the Term Loan Agreement described herein; ADVENT GLOBAL OPPORTUNITY MASTER FUND; AEGON/TRANSAMERICA SERIES TRUST MFS HIGHYIELD; ALTICOR INC., et al., Defendants. PROCEEDINGS OF Hearing Day 11 - Closing Arguments June 5, 2017 New York, New York BEFORE Judge Martin Glenn FINAL COPY [Pages 3567 - 4006] JANE ROSE REPORTING 1-800-825-3341	 KASOWITZ BENSON TORRES, LLP 1633 Broadway New York, NY 10019-6799 Phone: 212-506-1700 Isaac S. Sasson, Esquire (Via conference call) WACHTELL, LIPTON, ROSEN & KATZ 51 West 52nd Street New York, New York 10019-2000 Phone: 212-403-1000 Marc Wolinsky, Esquire Emil A. Kleinhaus, Esquire C. Lee Wilson, Esquire Aneil Kovvali, Esquire Carrie M. Reilly, Esquire Harold S. Novikoff, Esquire S. Christopher Szczerban, Esquire Kevin M. Jonke, Esquire Angela K. Herring, Esquire
Page 3568	Page 3570
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1	Closing Argument - Binder	1	Closing Argument - Binder
2	fair-market value. The definition of	2	given to him that we asked him to
3	fair-market value is simply not met.	3	accept from Mr. Fischel, that the
4		4	
5	The government was acting under	5	assets simply had no value as a going
	compulsion. It was providing a	6	concern. And so where assets have no
6	massive subsidy both to old GM, but		value as a going concern, the
7	also placing a massive subsidy into	7	appropriate premise of value is
8	new GM, motivated not by the concerns	8	valuation in exchange.
9	of a private investor, but acting as	9	And Mr. Goesling, in his
10	a, one might say a responsible	10	analysis, is the only expert who has
11	government in this instance, and	11	applied an actual market-based
12	Professor Hubbard agrees as well.	12	valuation of the assets, an approach
13	This is consistent with, and	13	not only so valuation proceedings
14	your Honor directed the parties prior	14	talks about market, and they
15	to trial to the valuation proceedings	15	acknowledge, as almost all of the
16	case, and we think the valuation	16	cases do, that really comparable
17	proceedings case is particularly	17	market transactions is the best way to
18	instructive here.	18	go, and when cases don't use market
19	That court had to deal with a	19	it's because they are concerned that
20	situation that is essentially	20	maybe the market doesn't actually
21	identical in the relevant respects.	21	reflect the appropriate transaction
22	The court, as your Honor knows, under	22	that's being valued, and so they look
23	the Rail Act had to consider how to	23	for alternatives.
24	value assets that were part of a	24	And that's what Mr. Goesling
25	hopelessly failing business, as GM was	25	did as well. And that is, in other
	Page 3696		Page 3698
1	-	1	-
1 2	Closing Argument - Binder	1 2	Closing Argument - Binder
	Closing Argument - Binder at the time, and that were going to be		Closing Argument - Binder words, he started with market
2	Closing Argument - Binder at the time, and that were going to be taken over by a government-sponsored	2	Closing Argument - Binder words, he started with market transactions, where they were
2 3 4	Closing Argument - Binder at the time, and that were going to be taken over by a government-sponsored entity and put into continued use.	2 3 4	Closing Argument - Binder words, he started with market transactions, where they were reliable, and where he could not find
2 3	Closing Argument - Binder at the time, and that were going to be taken over by a government-sponsored entity and put into continued use. And what the special court	2 3	Closing Argument - Binder words, he started with market transactions, where they were reliable, and where he could not find them he used he relied on a cost
2 3 4 5 6	Closing Argument - Binder at the time, and that were going to be taken over by a government-sponsored entity and put into continued use. And what the special court concluded is that no going concern	2 3 4 5 6	Closing Argument - Binder words, he started with market transactions, where they were reliable, and where he could not find them he used he relied on a cost approach. Although that approach,
2 3 4 5 6 7	Closing Argument - Binder at the time, and that were going to be taken over by a government-sponsored entity and put into continued use. And what the special court concluded is that no going concern value of the assets as part of this	2 3 4 5 6 7	Closing Argument - Binder words, he started with market transactions, where they were reliable, and where he could not find them he used he relied on a cost approach. Although that approach, too, contained relevant market
2 3 4 5 6	Closing Argument - Binder at the time, and that were going to be taken over by a government-sponsored entity and put into continued use. And what the special court concluded is that no going concern value of the assets as part of this new government-sponsored entity may	2 3 4 5 6	Closing Argument - Binder words, he started with market transactions, where they were reliable, and where he could not find them he used he relied on a cost approach. Although that approach, too, contained relevant market considerations.
2 3 4 5 6 7 8 9	Closing Argument - Binder at the time, and that were going to be taken over by a government-sponsored entity and put into continued use. And what the special court concluded is that no going concern value of the assets as part of this new government-sponsored entity may properly be ascribed to the assets of	2 3 4 5 6 7 8 9	Closing Argument - Binder words, he started with market transactions, where they were reliable, and where he could not find them he used he relied on a cost approach. Although that approach, too, contained relevant market considerations. So let's just I think it
2 3 4 5 6 7 8 9 10	Closing Argument - Binder at the time, and that were going to be taken over by a government-sponsored entity and put into continued use. And what the special court concluded is that no going concern value of the assets as part of this new government-sponsored entity may properly be ascribed to the assets of a dying business, in this case old GM.	2 3 4 5 6 7 8 9 10	Closing Argument - Binder words, he started with market transactions, where they were reliable, and where he could not find them he used he relied on a cost approach. Although that approach, too, contained relevant market considerations. So let's just I think it would just be helpful to sort of lay
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	Closing Argument - Binder at the time, and that were going to be taken over by a government-sponsored entity and put into continued use. And what the special court concluded is that no going concern value of the assets as part of this new government-sponsored entity may properly be ascribed to the assets of a dying business, in this case old GM. Where the government acquires private assets to protect the public interest, the assets' value must be determined as if the government had not intervened. And that's the but-for analysis that I think takes us to what Mr. Goesling did. And I think it explains, although I think I understand your Honor's point a little bit differently than I had been thinking about it originally, but let me start with Mr. Goesling's principal valuation. Because he accepted, based on the evidence, but for his appraisal	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	Closing Argument - Binder words, he started with market transactions, where they were reliable, and where he could not find them he used he relied on a cost approach. Although that approach, too, contained relevant market considerations. So let's just I think it would just be helpful to sort of lay it out, because I think there's been a little bit of confusion in how defendants characterize what's been done, so I would like to sort of remind the Court of sort of the considerations that Mr. Goesling made in determining orderly liquidation value and what orderly liquidation value reflects. So when valuing an exchange there are three alternatives. One is a forced liquidation, and that is – that's essentially your fire sale, your foreclosure. That's what the
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	Closing Argument - Binder at the time, and that were going to be taken over by a government-sponsored entity and put into continued use. And what the special court concluded is that no going concern value of the assets as part of this new government-sponsored entity may properly be ascribed to the assets of a dying business, in this case old GM. Where the government acquires private assets to protect the public interest, the assets' value must be determined as if the government had not intervened. And that's the but-for analysis that I think takes us to what Mr. Goesling did. And I think it explains, although I think I understand your Honor's point a little bit differently than I had been thinking about it originally, but let me start with Mr. Goesling's principal valuation. Because he accepted, based	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	Closing Argument - Binder words, he started with market transactions, where they were reliable, and where he could not find them he used he relied on a cost approach. Although that approach, too, contained relevant market considerations. So let's just I think it would just be helpful to sort of lay it out, because I think there's been a little bit of confusion in how defendants characterize what's been done, so I would like to sort of remind the Court of sort of the considerations that Mr. Goesling made in determining orderly liquidation value and what orderly liquidation value reflects. So when valuing an exchange there are three alternatives. One is a forced liquidation, and that is - that's essentially your fire sale,

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	Page 3699		Page 3701
1	Closing Argument - Binder	1	Closing Argument - Binder
2	hypothetical sale in Rash that the	2	Mr. Goesling applied is an opinion of
3	Court said if it's hypothetical we're	3	a gross amount, expressed in terms of
4	not going to consider.	4	money, that typically could be
5	But it's also I think relevant	5	realized from a liquidation sale,
6	in terms of responding to some of the	6	given a reasonable period of time to
7	briefing, what Judge Gerber was	7	find a purchaser (or purchasers), with
8	referring to when he said none of the	8	the seller being compelled to sell on
9	parties are advocating liquidation.	9	an as-is, where-is basis, as of a
10	He was sort of noting Rash, he said	10	specific date.
11	nobody is there was no foreclosure	11	As I just mentioned,
12	here. The secured creditors in TPC	12	Mr. Goesling considered that time
13	didn't seize their assets and seek to	13	frame for the sale when that would be
14	sell them and nobody's advocating for	14	the highest value, or that would yield
15	that type of transaction, and so	15	the highest value for the debtor, and
16	liquidation is not the proper measure	16	thus the highest appropriate value for
17	of value.	17	the term lenders, valuing the assets
18	What Judge Gerber was not	18	in light of the value they had the
19	referring to is orderly liquidation	19	fair-market value they had in the
20	value, which captures really the	20	hands of old GM.
21	highest and best use of the assets in	21	So in part of his analysis he
22	the hands of old GM at the time.	22	looked to considerable market
23	I'll talk more about that in a	23	transactions, transactions where the
24	minute. The difference essentially	24	data exist. Those are in evidence.
25	between orderly liquidation value and	25	He made adjustments where appropriate.
	Page 3700		Page 3702
1	-	1	_
	Closing Argument - Binder	1 2	Closing Argument - Binder
1 2 3	Closing Argument - Binder fair-market value is how long the		Closing Argument - Binder He applied the standards of the ASA
2	Closing Argument - Binder fair-market value is how long the assets are held out for sale. Under	2	Closing Argument - Binder He applied the standards of the ASA for when it's appropriate to use
2 <mark>3</mark>	Closing Argument - Binder fair-market value is how long the assets are held out for sale. Under the orderly liquidation value approach	2 3	Closing Argument - Binder He applied the standards of the ASA for when it's appropriate to use market data. There were certain
2 3 4	Closing Argument - Binder fair-market value is how long the assets are held out for sale. Under the orderly liquidation value approach that Mr. Goesling adopted, it was a	2 3 4	Closing Argument - Binder He applied the standards of the ASA for when it's appropriate to use market data. There were certain circumstances where none existed and
2 3 4 5	Closing Argument - Binder fair-market value is how long the assets are held out for sale. Under the orderly liquidation value approach that Mr. Goesling adopted, it was a 19, 18-month time frame, which he	2 3 4 5	Closing Argument - Binder He applied the standards of the ASA for when it's appropriate to use market data. There were certain circumstances where none existed and he didn't apply it.
2 3 4 5 6	Closing Argument - Binder fair-market value is how long the assets are held out for sale. Under the orderly liquidation value approach that Mr. Goesling adopted, it was a 19, 18-month time frame, which he considered to be reasonable both in	2 3 4 5 6	Closing Argument - Binder He applied the standards of the ASA for when it's appropriate to use market data. There were certain circumstances where none existed and he didn't apply it. So for every – I think the
2 3 4 5 6 7	Closing Argument - Binder fair-market value is how long the assets are held out for sale. Under the orderly liquidation value approach that Mr. Goesling adopted, it was a 19, 18-month time frame, which he considered to be reasonable both in light of how things would actually	2 3 4 5 6 7	Closing Argument - Binder He applied the standards of the ASA for when it's appropriate to use market data. There were certain circumstances where none existed and he didn't apply it. So for every – I think the Court knows this – but for every
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	Page 3703		Page 3705
1	Closing Argument - Binder	1	Closing Argument - Binder
2	the wrong paragraphs.	2	that shouldn't be the end of the
3	MR. BINDER: I'm not sure if	3	analysis. All right? That further
4	you're referring to page 243, your	4	your position further adjusts and
5	Honor.	5	Goesling made further adjustments.
6	THE COURT: That must be what	6	
7	I'm referring to. Yes. Page 243.	7	The columns go further to the right. Adjust for installation and removal.
8		8	Adjust for obsolescence.
9	Sorry, not paragraph. Thank you.	9	
9 10	So he has the cost approach	10	But just in terms of this
	that starts on page 243, paragraph	10	RCNLD I didn't have time to do this
11	14S.	12	yet, did you have you done a
12	This description of his cost		comparison of Goesling's RCNLD for the
13	approach sounds to me very similar to	13	representative assets versus KPMG?
14	KPMG's methodology, except that	14	You criticize KPMG's approach, I
15	Goesling said that he actually looked	15	understand that, but what I didn't
16	at, for the representative assets, he	16	have time to do, because it wasn't
17	looked at each specific asset. He	17	until this weekend that I focused on
18	doesn't get into this issue of direct	18	this, was, well, how do Goesling's
19	or indirect method that KPMG reported.	19	numbers differ from KPMG's numbers?
20	So in the findings of fact you	20	MR. BINDER: Right.
21	didn't indicate what RCNLD values	21	THE COURT: Just for this
22	Goesling determined. But one of my	22	column.
23	law clerks pulled for me this morning	23	MR. BINDER: So, by the way,
24	from his report, which is attached to	24	whether anyone has actually put them
25	his direct testimony at pages 362 and	25	side by side, I don't know, but I'm
		1	
	Page 3704		Page 3706
1	Page 3704 Closing Argument - Binder	1	Page 3706 Closing Argument - Binder
1 2	-	1 2	-
	Closing Argument - Binder		Closing Argument - Binder
2	Closing Argument - Binder 363, the cost approach analyses for	2	Closing Argument - Binder not aware of a comparison, and we
2 3	Closing Argument - Binder 363, the cost approach analyses for the 40 representative assets.	2 3	Closing Argument - Binder not aware of a comparison, and we haven't presented it to the Court.
2 3 4	Closing Argument - Binder 363, the cost approach analyses for the 40 representative assets. Goesling does has a column for	2 3 4	Closing Argument - Binder not aware of a comparison, and we haven't presented it to the Court. And I'll get to this later, but
2 3 4 5	Closing Argument - Binder 363, the cost approach analyses for the 40 representative assets. Goesling does has a column for replacement costs new less	2 3 4 5	Closing Argument - Binder not aware of a comparison, and we haven't presented it to the Court. And I'll get to this later, but I do want to we don't criticize
2 3 4 5 6	Closing Argument - Binder 363, the cost approach analyses for the 40 representative assets. Goesling does has a column for replacement costs new less depreciation.	2 3 4 5 6	Closing Argument - Binder not aware of a comparison, and we haven't presented it to the Court. And I'll get to this later, but I do want to we don't criticize KPMG's calculation of the value of the
2 3 4 5 6 7	Closing Argument - Binder 363, the cost approach analyses for the 40 representative assets. Goesling does has a column for replacement costs new less depreciation. And, you know, for example, GM	2 3 4 5 6 7	Closing Argument - Binder not aware of a comparison, and we haven't presented it to the Court. And I'll get to this later, but I do want to we don't criticize KPMG's calculation of the value of the assets at all. THE COURT: Sure you do.
2 3 4 5 6 7 8	Closing Argument - Binder 363, the cost approach analyses for the 40 representative assets. Goesling does has a column for replacement costs new less depreciation. And, you know, for example, GM Assembly Lansing I am sorry. I'll look at the second line.	2 3 4 5 6 7 8	Closing Argument - Binder not aware of a comparison, and we haven't presented it to the Court. And I'll get to this later, but I do want to we don't criticize KPMG's calculation of the value of the assets at all. THE COURT: Sure you do. MR. BINDER: Well, not –
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	Page 3707		Page 3709
1	Closing Argument - Binder	1	Closing Argument - Binder
2	ahead. We think it's entirety	2	an obsolescence. Only in the cost
3	irrelevant. Even on its own terms we	3	approach. Agreed or not? Do you
4	think they're not particularized.	4	agree or not?
5	THE COURT: Well, you say	5	MR. BINDER: I'm sorry. That
6		6	
7	entirely irrelevant, but Goesling went ahead and computed RCNLD as well, and	7	he has it on a separate line. But for
8		8	instance, KPMG has a line that I
9	my question is: How does it compare?		believe says RCNLD pre-capacity
	I'll have to go through that	9	utilization. But capacity utilization
10	and look at it.	10	is a form of depreciation –
11	MR. BINDER: So there is a cost	11	THE COURT: That is the
12	approach, and the cost approach	12	inutility penalty. And Goesling says
13	includes, as we all know, replacement	13	I don't have to apply an inutility
14	cost less depreciation.	14	penalty because I'm valuing individual
15	As a matter of a sort of	15	assets.
16	build-up of that number, the economic	16	MR. BINDER: Right.
17	obsolescence factor is often described	17	THE COURT: Okay. But I am
18	after this RCNLD number.	18	trying to determine whether Goesling's
19	THE COURT: Sure. Goesling has	19	RCNLD is an apples-to-apples
20	a separate line for obsolescence, and	20	comparison with the KPMG RCNLD.
21	some of the assets, I mean, he	21	MR. BINDER: Right. And if
22	provides and in the summary of the	22	it's helpful to the Court we can
23	testimony you deal with it, on some of	23	certainly put a chart lining the two
24	the assets he used 90 or 95 percent	24	up.
25	reduction.	25	THE COURT: Let's see where we
	Page 3708		Page 3710
1		1	_
1	Closing Argument - Binder	1	Closing Argument - Binder
2	Closing Argument - Binder MR. BINDER: Right. My only	2	Closing Argument - Binder get to. Go ahead.
2 3	Closing Argument - Binder MR. BINDER: Right. My only point is that the economic	2 3	Closing Argument - Binder get to. Go ahead. MR. BINDER: But I think the
2 3 4	Closing Argument - Binder MR. BINDER: Right. My only point is that the economic obsolescence I think properly	2 3 4	Closing Argument - Binder get to. Go ahead. MR. BINDER: But I think the point is that RCNLD is not a – is not
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	Page 3767		Page 3769				
1	Closing Argument - Binder	1	Closing Argument - Binder				
2	defendants' favor, they have a litany	2	THE COURT: Yes. I have it.				
3	of smaller criticisms, smaller in	3	I've got a nice big one.				
4	scope but not in dollar amount.	4	MR. BINDER: You're the judge.				
5	They say that there's a in	5	I just want to make so the				
6	the GMNA cash flows there's \$7 billion	6	first column you'll see, it's the				
7	that new GM explained to KPMG it had	7	RCNLD values that they are urging, on				
8	to be allocated to a company called	8	the left.				
9	Global Technology Operations because	9	Does it say "KPMG Final RCNLD				
10	they were the proper owner.	10	Value"?				
10	Mr. Lakhani said it shouldn't have	11	THE COURT: Yes, it does.				
12	happened. He says, you know, this \$7	12	MR. BINDER: Is that what				
13		13	you're looking at, your Honor?				
14	billion, or maybe a little less,	14	THE COURT: Yes.				
15	transaction should not have happened,	15	MR. BINDER: As it turns out,				
16	he disagrees with new GM's view as to	16					
17	how costs should be allocated among	17	every other valuation, or the next six				
18	the various entities, and then he has	18	numbers all say the exact same thing.				
19	some other miscellaneous adjustments.	19	And I think the suggestion here is				
20	So one last thing that I wanted to point out to the Court. I don't	20	supposed to be that Evercore and				
20		20	Hubbard and all of the other analyses				
22	know if you have the plaintiff's	22	sort of agree with what KPMG				
22	proposed findings of fact?	22	concluded, and that is the RCNLD is				
23		23	the correct value.				
24 25	MR. BINDER: I thought you	24	These are not – obviously				
23	might. I'm sorry. Defendants'.	23	Evercore did not value these assets.				
	Page 3768		Page 3770				
1		1					
1	Closing Argument - Binder	1	Closing Argument - Binder				
2	Closing Argument - Binder Defendants'.	2	Closing Argument - Binder This is just a sort of repackaged				
2 3	Closing Argument - Binder Defendants'. THE COURT: I do.	2 3	Closing Argument - Binder This is just a sort of repackaged argument over and over and over again.				
2 3 4	Closing Argument - Binder Defendants'. THE COURT: I do. MR. BINDER: You have that one	2 3 4	Closing Argument - Binder This is just a sort of repackaged argument over and over and over again. It was probably obvious, but it was a				
2 3 4 5	Closing Argument - Binder Defendants'. THE COURT: I do. MR. BINDER: You have that one also, right?	2 3 4 5	Closing Argument - Binder This is just a sort of repackaged argument over and over and over again. It was probably obvious, but it was a point we felt we wanted to sort of				
2 3 4 5 6	Closing Argument - Binder Defendants'. THE COURT: I do. MR. BINDER: You have that one also, right? THE COURT: Yes, I've got both	2 3 4 5 6	Closing Argument - Binder This is just a sort of repackaged argument over and over and over again. It was probably obvious, but it was a point we felt we wanted to sort of highlight.				
2 3 4 5 6 7	Closing Argument - Binder Defendants'. THE COURT: I do. MR. BINDER: You have that one also, right? THE COURT: Yes, I've got both of them here.	2 3 4 5 6 7	Closing Argument - Binder This is just a sort of repackaged argument over and over and over again. It was probably obvious, but it was a point we felt we wanted to sort of highlight. To sum up, your Honor, each of				
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US Bankruptcy Court - New York MLC v. JPMorgan Chase Bank

	Page 3771		Page 3773
1	Closing Argument - Binder	1	Closing Argument - Binder
2 3 4	So for really all of these	2	MR. BINDER: But at the same
<mark>3</mark>	reasons, your Honor, we think there's	3	time, as we tried to illustrate,
	no basis to even use KPMG. We think	4	irrespective of the purchase price,
<mark>5</mark>	that it applies the wrong measure of	5	sitting at General Motors there are
<mark>5</mark> 6 7	value. And we would urge the Court to	6	benefits from the bankruptcy that
	look to Mr. Goesling's liquidation	7	everybody would get, and we recognize
<mark>8</mark>	value in exchange, because we do	8	that, and those shouldn't be
<mark>.9</mark>	believe that it it's a principled	9	discounted. If BMW was buying in a
10	approach to and recognition of the	10	market transaction and the value was
11	caselaw, that you look to the	11	enhanced because there were certain
12	fair-market value in the hands of the	12	benefits that the Bankruptcy Code
13	debtor, which we believe is the	13	provided, that would be fine. But
<mark>14</mark>	appropriate method of valuation here.	14	there's more than that. There's \$20
15	THE COURT: I'll probably show	15	billion of government cash, which is
16	my level of confusion with the next	16	not a true investment. You know, you
17	question, but KPMG's analysis and I	17	don't know when you're going to get it
18	guess this really would come in with	18	back, you don't know what the rate of
19	the TIC adjustment in particular	19	return is, you don't know if you're
20	they make no effort to determine what	20 21	going to get all of it back, but it's
21 22	portion of the invested capital was a	21	sitting on their balance sheet. And
22	subsidy? MR. BINDER: No. What so	22	that is a necessary component of
23	what KPMG did the reason that KPMG	23	the – of even the ability to do a
25	is doing a TIC analysis, a business	24	business enterprise value. THE COURT: Okay.
20	is using a TIC analysis, a business	20	THE COORT. OKAy.
	Page 3772		Page 3774
1	Closing Argument - Binder	1	Closing Argument - Binder
2	enterprise value, is because they	2	MR. BINDER: Thank you.
3	recognize, and they say this, the	3	THE COURT: All right. Let's
4	purchase price does not reflect	4	break for lunch until 2 o'clock.
5	anything relevant to determine the	5	
6	value of the business, because it's	6	(Lunch recess taken at 12:35 p.m.)
7	the government subsidy. So	7	
8	THE COURT: Do they say that?	8	
9	Do they say that the purchase price	9	
10	doesn't reflect values because of the	10	
11	subsidy?	11	
12	MR. BINDER: I just I can't	12	
13	recall, your Honor, whether I'm I	13 14	
14 15	just can't recall whether I'm	14	
15	remembering deposition testimony or	15	
17	not. So let me withdraw the statement.	17	
18		18	
19	But in any case, I can say this: That the purpose of the TIC	19	
20	adjustment of the TIC calculation	20	
21	was to value the business enterprise.	21	
. – .		22	
22	Which is typically what you would	44	•
22 23	Which is typically what you would expect the purchase price to be. But		
22 23 24	expect the purchase price to be. But	22 23 24	
23		23	

09-00504-mg Doc 1118-3 Filed 10/26/18 Entered 10/26/18 19:33:54 Exhibit C Pg 1 of 4

Exhibit C

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Rep. Asset #	Asset ID	Description	Installed Cost [1]	Net Book Value [1]	Valuation Approach [2]	Final RCNLD Value [2]	Individual Asset Fair Value ^(d) [2]	New GM eFAST Ledger Value [3]	Appraised Fair Market Value in Continued Use or OLV [4]	Appraised Orderly Liquidation Value in Exchange [5]	Appraised Liquidation Value in Place [6]
~	100006527	OP-150 Shims Station	467,741	359,801	Direct RCN	207,000	93,100	117,942	345,000	3,000	37,000
2	100017544	Pits & Trenches	2,307,597	2,139,335	Indirect CRN	2,440,890	1,003,905	1,219,221	2,285,000	0	231,000
3	100033438	Power Zone Conveyor	1,053,051	864,042	Direct RCN	553,000	249,000	315,441	825,000	3,000	186,000
4	100037892	Electro-Coat Paint Operations ("ELPO") Waste System	935,780	861,899	Indirect CRN	989,600	407,009	493,319	890,000	0	79,000
5	100037940	Paint Circulation Electrical System	1,899,672	1,522,210	Direct RCN	1,482,270	666,020	843,463	1,745,000	152,000	352,500
9	100037954	ELPO Oven Conveyor	1,107,185	887,189	Direct RCN	964,420	433,640	549,178	930,000	7,000	198,300
7	100038004	Top-Coat Software	200,000	27,778	Indirect CRN	61,400	27,600	34,965	145,000	0	10,000
8	100038035	Paint Mix Room	815,150	653,165	Direct RCN	636,000	286,000	362,314	750,000	82,500	170,000
6	100038119	Top-Coat Bells	2,805,703	1,900,442	Direct RCN	2,188,200	983,700	1,246,182	2,270,000	263,400	550,000
10	100041920	Opticell Robotic System	630,726	474,545	N/A	N/A	N/A	0	420,000	73,000	113,000
11	100045909	Central Utilities Complex	73,997,467	61,253,459	Indirect CRN	55,770,000	25,070,000	25,070,000	N/A	2,367,000	10,212,000
11A	100045909	Central Utilities Complex (e)	67,938,893	56,238,306	Indirect CRN	51,210,000	23,017,383	23,017,383	64,770,000	N/A	N/A
12	100048169	Overhead Body Shop Welding Robot	27,526	18,644	Direct RCN	19,210	8,630	8,630	18,100	25,000	29,000
13	100050513	Weld Bus Ducts	3,993,837	3,562,404	Indirect CRN	3,220,000	1,450,000	1,836,906	3,750,000	681,000	873,000
14	100053677	Leak Test Machine	1,254,458	1,077,998	Direct RCN	629,000	282,400	357,753	810,000	9,000	165,000
15	100060623	Soap, Mount and Inflate System	1,897,124	1,520,347	Direct RCN	1,402,500	630,620	797,390	1,715,000	59,000	127,000
16	100061079	Skid Conveyor	2,495,283	2,000,071	Direct RCN	2,172,600	977,200	1,237,948	2,290,000	15,000	446,000
17	100061614	Power and Free Conveyor	1,649,074	1,321,517	Direct RCN	1,439,520	647,280	818,853	1,445,000	24,000	295,000
18	100062269	Vertical Adjusting Carriers	4,141,896	3,340,931	Direct RCN	3,579,400	1,607,200	2,036,052	3,600,000	59,000	551,000
19	100064667	Full Body Coordinate Measurement Machine ("CMM")	354,000	283,654	Direct RCN	274,000	123,000	155,820	285,000	39,000	58,000
20	100065640	Wheel & Tire Conveyor	1,150,919	923,350	Direct RCN	1,000,100	449,800	569,821	970,000	5,000	205,000
21	100066809	Final Line Skillet Conveyor	1,484,980	1,191,961	Direct RCN	1,287,000	578,600	732,989	1,235,000	1,000	264,000
22	100069322	Fanuc Gantry Robot	270,101	205,389	Direct RCN	126,000	56,700	71,829	190,000	32,000	55,000
23	100070012	Aluminum Machining System	1,946,878	1,497,599	Direct RCN	862,000	388,000	491,531	1,475,000	14,000	246,000
24	100071009	Base Shaping Machine	1,050,540	930,169	Direct RCN	533,300	239,400	303,279	810,000	224,000	274,000

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			OId GM	Old GM Historical		KPMG		New GM eFAST	Chrappa	Plaintiff/Goesling	oesling
Rep. Asset #	Asset ID	Description	Installed Cost [1]	Net Book Value [1]	Valuation Approach [2]	Final RCNLD Value [2]	Individual Asset Fair Value ^(d) [2]	New GM eFAST Ledger Value [3]	Appraised Fair Market Value in Continued Use or OLV [4]	Appraised Orderly Liquidation Value in Exchange [5]	Appraised Liquidation Value in Place [6]
25	100071022	Liebherr Hobb Machine	1,192,377	1,079,764	Direct RCN	591,000	266,000	336,977	965,000	244,000	298,000
26	100095344	Core Delivery Conveyor System	280,816	246,614	Indirect CRN	90,400	40,600	51,433	100,000	1,000	53,000
27	100098085	Emissions System	9,811,712	8,923,872	Indirect CRN	2,820,300	1,270,600	1,609,636	3,130,000	131,000	1,434,000
28	100099125	Holding Furnace	4,174,288	2,189,215	Indirect CRN	1,211,100	544,500	689,790	1,515,000	8,000	580,000
29	BF2016822 01	GG-1 Transfer Press (Grand Rapids)	11,340,238	0	N/A	N/A	N/A	N/A	930,000 ^(a)	261,000	261,000 [OLV]
30	BGI20163301	TP-14 Transfer Press (Mansfield)	4,636,106	0	N/A	N/A	N/A	N/A	500,000 ^(a)	800,000	800,000 [OLV]
31	BUY11820901	Danly Press	2,729,407	0	N/A	N/A	N/A	0	880,000	276,000	356,000
32	BUYR503469FA	AA Transfer Press	33,767,895	22,346,401	N/A	N/A	N/A	33,767,895	27,860,000	3,675,000	5,016,000
33	BUYR503481FA	B3-5 Transfer Press	27,682,072	18,726,108	N/A	N/A	N/A	27,682,072	22,455,000	2,400,000	3,285,000
34	NIT219381	Build Line w/ Foundation	3,580,522	0	Direct RCN	142,000	142,000	179,890 ^(b)	100,000	45,000	70,000
35	NITC03340	Button Up Conveyor System	2,689,706	2,065,615	Direct RCN	1,370,800	616,400	785,571	2,005,000	2,000	228,000
36	NITC03507	Helical Broach	1,472,023	1,135,009	Direct RCN	653,430	293,870	372,185	1,080,000	150,000	200,000
37	NITW0S11026A	Courtyard Enclosure	8,384,325	1,332,390	Direct RCN	2,667,590	1,097,144	1,332,458	N/A	0	612,100
37A	NITW0S11026A	Courtyard Enclosure (e)	665,448	105,749	Direct RCN	211,720	87,078	105,755	410,000	N/A	N/A
38	NJL2924414P	Gas Cleaning System	1,173,272	0	Indirect CRN	69,000	69,000	87,411 ^(b)	0	24,000	24,000
39	NJL2983009	Core Box Robot ^(c)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
40	NJL6084400	Charger Crane	639,653	26,652	Indirect CRN	114,000	51,300	64,988	160,000	10,000	40,000
			Old GM	Old GM Historical		KPMG		New GM eFAST	Chrappa	Plaintiff/Goesling	oesling
			Installed Cost	Net Book Value		Final RCNLD Value	Individual Asset Fair Value	New GM eFAST Ledger Value	Appraised Fair Market Value in Continued Use or OLV	Appraised Orderly Liquidation Value in Exchange	Appraised Liquidation Value in Place
		Total for 33 Assets Valued by KPMG	140,704,653	105,342,484		91,567,030	41,050,218	45,181,166	N/A	4,679,900	19,152,900
Total for	33 Assets Valued by KI	Total for 33 Assets Valued by KPMG (reflecting partial Fixtures, as identified by Term Lenders)	126,927,202	99,100,690		84,551,160	37,987,535	41,901,846	103,013,100	N/A	N/A
		Total for Representative Assets	221,491,098	146,889,539		N/A	N/A	106,631,133	N/A	12,164,900	28,983,900
Tota	I for Representative As	Total for Representative Assets (reflecting partial Fixtures, as identified by Term Lenders)	207,713,647	140,647,745		N/A	N/A	103,351,813	156,058,100	N/A	N/A

សិយាភាហិជាព្យាព្យ Dលិលមិជា18-រឿed សេដែខារលាខេទំ/Exitementមិដ៍ខារលាខាវានានានានានាំងកោះ Dotabinent Pទ្វាត្សជាលាវែង15	
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Notes

- Mr. Chrappa appraised these assets based on Orderly Liquidation Value because they were not included in the bankruptcy sale. (a)
- For Assets 34 and 38, KPMG calculated the Final RCNLD Values using a "hold factor" because the assets were operating past their estimated remaining useful lives. The Final RCNLD Values for these assets, accordingly, were not affected by the initial TIC Adjustment, but they increased as a result of the application of the Balance Sheet Adjustment to all asset values within the PP&E category. (q)
 - The parties agreed that they would not present evidence of the value of Representative Asset 39, Core Box Robot, at trial.
 - The Individual Asset Fair Values reflect the TIC Adjustment without the Balance Sheet Adjustment; the New GM eFAST values reflect both adjustments. (c) (c)
- Liquidation Value in Place, and Goesling Appraised Liquidation Value in Exchange) have been adjusted by the percentage of each asset's total Replacement Cost that Mr. Chrappa has identified as the Replacement Cost of just the portion of the asset that Defendants contend is a fixture. These "fixture-only" values are shown in Assets 11A Defendants contend that Representative Assets 11 and 37 are partially fixtures. Mr. Chrappa's appraised value for these assets is the value that he assigned to just the portion of each asset that Defendants contend is a fixture. For both assets, to estimate the value of the portion that Defendants contend is a fixture using the other approaches in the chart, Asset 11's and Asset 37's values (except the Chrappa Appraised Fair Market Value in Continued Use or OLV, Goesling Appraised Orderly and 37A. Plaintiff contests Defendants' classification and approach to valuing the fixture components of these two assets.

Sources

DX31 (NEWGM00005131, eFAST (June 2009)).

- [2] DX150A (KPMG-GM0003703, KPMG Asset Valuation Worksheet for Real Property and Leaseholds); DX151A (NEWGM00000949, KPMG Asset Valuation Worksheet for Personal Property).
 - [3] DX33 (NEWGM00000747, eFAST (May 2010)); PX218 (NEWGM000005130, eFAST (May 2010)).
 - [4] Written Testimony of Carl C. Chrappa, submitted April 7, 2017, at 41-42.
- [5] Second Amended Written Testimony of David K. Goesling, submitted May 3, 2017, ¶ 412.
 [6] Second Amended Written Testimony of David K. Goesling, submitted May 3, 2017, ¶ 453.

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Exhibit D

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Attorneys for the Motors Liquidation Company Avoidance Action Trust

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

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In re:

MOTORS LIQUIDATION COMPANY, f/k/a GENERAL MOTORS CORPORATION, *et al.*,

Case No. 09-50026 (MG)

Chapter 11

Debtors.

MOTORS LIQUIDATION COMPANY AVOIDANCE ACTION TRUST, by and through the Wilmington Trust Company, solely in its capacity as Trust Administrator and Trustee,

Adversary Proceeding

Case No. 09-00504 (MG)

(Jointly Administered)

against

JPMORGAN CHASE BANK, N.A., et al.,

Defendants.

Plaintiff.

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DIRECT TESTIMONY OF DAVID K. GOESLING

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381. On June 1, 2009, immediately after the Government's approval of GM's viability plan, GM filed for bankruptcy. Two days later, the Obama Administration provided a \$30.1 billion Debtor-in-Possession loan to General Motors.

382. In sum, as of the Valuation Date, the U.S. economy was in dire straits and without the U.S. government's intervention, two of the former Big Three automakers would likely have been dissolved. With this as the backdrop, below I discuss my appraisal of the Representative Assets in greater detail.

B. The Appropriate Premise of Value

383. The first step in performing any appraisal is to determine the appropriate premise of value to use. Consideration of the highest and best use of an asset (or group of assets) dictates the appropriate premise of value to apply in valuing the property. Determining the highest and best use of the 40 Representative Assets includes an analysis of the current use and alternative uses of the property, considering what is legally permissible, physically possible, financially feasible, and maximally productive. The highest and best use of the property is a use that meets all four of these criteria.

384. With regard to the 40 Representative Assets, there appear to be no legal issues that would prevent the subject assets from being used in automotive manufacturing operations and the past use of the assets by Old GM demonstrates that it was physically possible to use all of the 40 Representative Assets in automobile manufacturing operations as of June 30, 2009. except perhaps for the Gas Cleaning System at Defiance. Thus, the focus of the highest and best use analysis for the appraisal of the Representative Assets is whether as of the Valuation Date, continued use of the assets was financially feasible and maximally productive.

385. Generally speaking, value can be broadly classified into the two premises of value: value in exchange and value in use. *See generally* Initial Expert Report at 334. Value in exchange

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represents the amount that could be realized from a sale of the asset as if removed from use and available on the open market, and is often determined by consideration of actual sales of similar assets. On the other hand, appraising machinery and equipment under the in use premise requires adding the costs (direct and indirect) required to get the equipment installed in the plant and ready to operate to the market value of the asset. By adding these additional costs, the appraiser converts the market price of the asset to the in-use value of the asset.²⁴

386. To value assets in continued use, the collective assemblage of the company's assets must have going-concern value and there must be an adequate return on investment to justify the continued use of the assets. Otherwise, the continued use of the assets is not considered to be "financially feasible" or "maximally productive" under the highest and best use analysis:

A positive income stream indicates that the business enterprise is a going concern, with future benefits of ownership. If the forecasted income stream is negative or zero, implying that the business is losing money, or at best breaking even, the assets must be valued under a premise of removal (net salvage). In theory, the assets should be deployed elsewhere to maximize their value.²⁵

387. In connection with my appraisal, I was asked to assume that, absent a substantial government subsidy, Old GM would have been unable to continue as a going concern. As part of understanding why I was asked to make this assumption, I reviewed the Expert Report of Daniel Fischel, which concluded, among other things, that there was "no basis to attribute any value related to Old GM's assets as part of a going concern" and, further "since there are insufficient cash-flows to support the operations of the firm, the value of the firm is estimated based on the prices one would expect to receive for the firm's assets as part of a disposition of those assets on

²⁴ PX-0163 (Machinery and Technical Specialties Committee of the American Society of Appraisers, *Valuing Machinery and Equipment: The Fundamentals of Appraising Machinery and Technical Assets*, 3d ed. (Washington, DC: American Society of Appraisers, 2011) (the "ASA")) at 117.

²⁵ PX-0163 (ASA) at 108 (emphasis added).

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a piecemeal basis through the secondary markets." In addition to the support for the assumption that I found in Mr. Fischel's report, I note that the assumption that Old GM did not have going concern value on the Valuation Date also comports with my own understanding of the state of Old GM's business enterprise as of June 30, 2009, and the poor state of the automotive industry on the Valuation Date. Because Old GM's assets did not have value as part of a going concern as of the Valuation Date, value in exchange, which is based on the market prices that would be received from the sale of the assets on the secondary market, is the appropriate premise to use in a valuation of the Representative Assets and has been used in my analysis.

388. After selecting the appropriate premise of value – here, value in exchange – I then had to determine whether to apply Fair Market Value, Orderly Liquidation Value or Forced Liquidation Value. The primary consideration in selecting the applicable definition of value is the amount of time available for the sale of the asset or assets. Fair Market Value is defined as a situation where there is no compulsion to buy or sell, and thus no time limitation for the sale.²⁶ Orderly Liquidation Value is defined as: "[a]n opinion of gross amount, expressed in terms of money, that typically could be realized from a liquidation sale, given a reasonable period of time to find a purchaser (or purchasers), with the seller being compelled to sell on an as-is, where-is basis, as of a specific date."²⁷ Finally, Forced Liquidation Value is appropriate in circumstances where a seller is forced to sell in a severely restricted timeframe, such as a quick sale auction occurring in 30 to 60 days.

²⁶ Specifically, Fair Market Value is defined in the M&E literature as "an opinion, expressed in terms of money, at which the property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of relevant facts." PX-0163 (ASA) at 10. In this Declaration, when I refer to Fair Market Value as a defined term, I am referring to the definition set forth in the ASA.

²⁷ PX-0163 (ASA) at 555.

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389. Here, Old GM plainly was under compulsion to sell its assets. More than that, I think it is unreasonable to contend that Old GM did not have any compulsion to sell. GM was in bankruptcy and was on a tight timeframe to complete a 363 sale of most of its assets to avoid having to liquidate. As a managing director of Evercore Group, L.L.C., Old GM's financial advisors, stated in a sworn statement to the Bankruptcy Court:

The availability of financing, or lack thereof, is a principal factor in GM's decision to pursue the 363 Sale. The combination of (a) the fact that no bona fide potential buyers other than Vehicle Acquisition Holdings LLC have expressed an interest in acquiring GM, (b) that there is no alternative source to finance a restructuring for GM, either in or out of bankruptcy, and (c) that the DIP Financing proposal offered by the U.S. Treasury and Export Development Canada is conditioned on the 363 Sale, support the Conclusion that **the Company is faced with a choice between the 363 Sale or the immediate liquidation of the business**.²⁸

390. Under the Orderly Liquidation Value premise of value, the seller has a reasonable but limited amount of time to sell the assets. I determined that this was the most appropriate premise of value under the circumstances as of the Valuation Date (hereinafter, I refer to the Orderly Liquidation Value in exchange premise of value as "**OLV**"). More specifically, in appraising the Representative Assets, I assumed that Old GM would have between nine and eighteen months to dispose of the property.

391. Generally speaking, OLV is less than Fair Market Value because the concept behind Fair Market Value is that you can allow unlimited time for a sale to find the right buyer and maximize proceeds. "It is, however, possible for the value to be very close to fair market value, with the difference being that under the premise of orderly liquidation there is a limited period in which to sell. The seller is compelled to sell, although without the same sense of

²⁸ JX-0003 (Declaration of J. Stephen Worth, dated May 31, 2009 (Case No. 09-50026, Docket No. 3031) (emphasis added).

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immediacy or urgency that is assumed in a forced liquidation.²⁹ Given how depressed the market for automotive machinery and equipment was at the end of June 2009, there was not a significant difference between buyers at the retail level and buyers at the wholesale level, thereby narrowing any potential gap between Fair Market Value and Orderly Liquidation Value. Further, because of the dire state of the market, an extended period of time would have been required – perhaps several years – to maximize the proceeds of the sale of each of the Representative Assets. When you consider the significant holding costs and other costs that would have been associated with keeping the equipment for an extended period of time while waiting for the perfect buyer, it is likely that Fair Market Value would have yielded about the same values as Orderly Liquidation Value and, in some cases, Fair Market Value may even have been lower.

392. To be clear, OLV is not a "fire sale" or foreclosure value of the assets, which would yield much lower values as a result of the associated time pressure of a sale. Specifically, there are usually two types of buyers of automotive assets: end users, who purchase the assets for their own use, and used machinery dealers or brokers, who purchase the assets in anticipation of future resale. End users are more likely to pay a higher price for automotive assets than speculative dealers, who must take into consideration holding costs, including warehousing; any necessary repair or rebuild; marketing; and warranty expense. The less time that a seller has to sell an asset, the more likely it is that the seller will be forced to sell to dealers or brokers at a lower price. In the absence of either end users or used machinery dealers, certain assets (or portions thereof) may be sold for scrap. Here, because I am applying OLV, I have assumed that the buyers would be a mix of end users, speculative purchasers, and scrap dealers. Had I used a Forced Liquidation Value

²⁹ PX-0163 (ASA) at 110-11.

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premise, I would have assumed a higher percentage of speculative purchasers and scrap dealers, resulting in lower values for the assets.

393. It is my view that for purposes of this appraisal, OLV most closely approximates a market-based valuation of the Representative Assets. Of course, because my approach is a market-based approach, the state of the economy as of the Valuation Date had a significant impact on the value of Old GM's assets. As discussed above, as of the Valuation Date, the manufacturing sector was significantly affected by poor economic conditions. Many manufacturers had curtailed production and/or closed plants and investment in capital equipment had slowed dramatically. Liquidations of automotive machinery and equipment in early 2009 produced mixed results: machinery that had experienced good demand and marketability in the past had become difficult to sell and equipment remained unsold due to an excessive amount of similar assets available in the marketplace, a lack of buyer interest, or unreasonable expectations on the seller's part regarding the value of the assets.

394. In the next section, I discuss the appraisal techniques that I used to value the Representative Assets employing the OLV premise of value and discuss in greater depth the appraisal of each of the Representative Assets.

C. <u>Appraisal Techniques</u>

395. In order to determine the OLV of the Representative Assets, I considered the potential applicability of the three standard appraisal techniques: the Income Approach, the Cost Approach, and the Market (or sales comparison) Approach.

396. Although I considered the Income Approach, I ultimately determined that it was not an appropriate way to value the Representative Assets because it is not possible to reliably allocate earning capacity when valuing individual assets. Even when income or earnings for a business are known (or can be forecast), it is highly unlikely that some small portion of earnings

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can be reasonably attributed to an individual piece of machinery. For that reason, the Income Approach is rarely used when valuing individual pieces of machinery.

397. Accordingly, I applied the Cost and Market Approaches, but ultimately determined that the Market Approach yielded the most accurate values and, where possible, relied on the Market Approach.³⁰

398. I have made every effort to reach value conclusions that are supportable and representative of the automotive market as it was at the time, based on the best information available. In cases where there had been little or no recent activity involving transactions of similar equipment capacity, I have relied heavily on my experience, judgment, and opinion in reaching the value estimates. The assigned value estimates for the equipment are my best-informed opinion regarding the level of value at which a knowledgeable buyer would be motivated to purchase.

³⁰ "The used equipment market is an established means of buying and selling equipment. The used market consists of used machinery dealers, auctions, and public and private sales, and is often (but not always) the most reliable method of determining certain types of value for certain types of value for certain types of properties." PX-0163 (ASA) at 93.

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1. <u>The Cost Approach</u>

399. To value the Representative Assets under the Cost Approach, I first determined the replacement cost new ("**RCN**") of the assets using the historic cost trending method. Under this method, a cost index, used to measure changes in prices over time, is applied to historical cost data to determine RCN. The reliability of the results in using the historic cost trending method depends heavily on the quality of the historical cost information used. I chose to apply this method because I believe that the costs and acquisition dates reported by General Motors in the eFAST system were accurate. The other methods for estimating RCN that I considered, but ultimately did not use in my analysis, are discussed in my Initial Expert Report. See pp. 336-37.

400. In order to calculate the RCN, I first segregated the Representative Assets into 15 different categories based on asset type, such as industrial furnaces, metal forming presses, cranes, etc. The cost of each item was then increased to a current cost using price indices from the United States Department of Labor's Bureau of Labor Statistics. A list of the indices and class codes used for each asset class is set forth in the table below:

Class Code	Asset Class	Cost Index Source	Producer Price Index
1 or 31	General Equipment	Bureau of Labor Statistics - Producer Price Index	WPU114
5	Software	Bureau of Labor Statistics - Producer Price Index	PCU511210511210502
7	CNC Machining Equipment	Bureau of Labor Statistics - Producer Price Index	WPU1137
8	Leasehold Improvements - Central States	Marshall Valuation Service	Class S Bldgs
11	Metal Forming Presses	Bureau of Labor Statistics - Producer Price Index	WPU1138
15	Cranes	Bureau of Labor Statistics - Producer Price Index	WPU114404
18	Conveyor Systems	Bureau of Labor Statistics - Producer Price Index	PCU333922333922
19	Switchgear and Electrical Equipment	Bureau of Labor Statistics - Producer Price Index	WPU1175
37	Metal Tanks	Bureau of Labor Statistics - Producer Price Index	PU1072
38	Industrial Furnaces, Kilns, Ovens	Bureau of Labor Statistics - Producer Price Index	PCU333994333994

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40	QC/Test Equipment	Bureau of Labor Statistics - Producer Price Index	PCU334516334516
43	Concrete block and brick	Bureau of Labor Statistics - Producer Price Index	WPU1331
44	Process Piping	Bureau of Labor Statistics - Producer Price Index	WPU101706
45	Utilities	Bureau of Labor Statistics - Producer Price Index	PCU221

Exhibit D.1 to my Initial Expert Report summarizes the Cost Approach as applied to each of the Representative Assets and identifies the class code used for each asset. A table summarizing the information obtained from the cost indices is attached hereto as Exhibit E. The trend factor column in Exhibit D.1 to my Initial Expert Report is derived from dividing the price index for applicable class code for the base year (here, 2009 because that is the Valuation Date) by the price index for the year the asset was capitalized. To take one example, Representative Asset No. 4 (the ELPO Process Waste Lines), which was placed into service in 2006 and for which I have assigned a class code of 44 (process piping), to calculate the trend factor of 1.07, I would divide 215 (row N39) by 200.85 (row N36).

401. To the extent possible, I verified the accuracy of the trending analysis through discussions with industry equipment dealers, publicly available data, and recognized industry cost sources. Finally, I compared the trended costs to the cost of assets newly acquired in 2009 to further test the accuracy of the trending process.

402. Since the Representative Assets were not brand new as of the Valuation Date, all forms of accrued depreciation – physical deterioration, functional obsolescence and economic obsolescence – then had to be deducted from the RCN. The depreciation factors were derived from studies of actual retirements of similar assets, discussions with current manufacturers, and my experience with similar assets and the automotive industry more generally.

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403. To estimate physical depreciation, I considered the following information regarding the appraised assets: age of the asset as of the Valuation Date, current physical condition, current utilization, operating history, maintenance history, and planned future utility. This information was collected during the physical inspection of the assets and/or through discussions with New GM personnel knowledgeable about the Representative Assets. For each of the Representative Assets, I was able to obtain information regarding the actual age of each asset through numerous sources, including, but not limited to, the eFAST asset listing, discussions with New GM personnel, and serial number research.³¹ Next, I estimated the remaining useful life of each asset by subtracting the effective age of each asset from my estimate of the normal useful life of the asset. For example, looking at the first line of Exhibit D.1, Representative Asset No. 2, Pits and Trenches, I subtracted 2.9 from 35 to calculate a remaining useful life of 32.1 years. I then calculated one minus the remaining useful life (here, 32.1 years) divided by the normal useful life (35 years) times one hundred to arrive at the percentage of physical deterioration (here, approximately 8.4%:

$$\left[\left(1 - \left(\frac{32.1}{35}\right)\right)x100\right] = 8.4$$

One hundred minus the physical deterioration is called the "percentage good" of the asset, as reflected in Exhibit D.1.

404. Next, I considered the other two forms of depreciation: functional and economic obsolescence. Functional obsolescence is a loss in value attributable to the development of new

³¹ Sometimes when conducting appraisals, I also estimate the effective age of assets based on a number of factors, including amount of use, regularity and extent of maintenance, and wear and tear. The effective age for a given asset may be more than, less than, or equal to, the actual age of the asset. In this case, except for the 100 ton furnace (Representative Asset No. 28), we did not have any factual information regarding the assets that would cause me to estimate the effective ages of the assets as different from the chronological ages.

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technology that allows for more efficient or less costly replacement property. Economic obsolescence includes any economic or external factors that may have impacted the value of the assets. Signs of economic obsolescence can include: (i) reduced demand for a company's products; (ii) overcapacity in the industry; (iii) dislocation of raw material supplies; (iv) increasing costs of raw materials, labor, utilities, or transportation, while the selling price of the product remains fixed or increases at a much lower rate; (v) government regulations that require capital expenditures to be made, but offer no return on investment; and (vi) environmental considerations that require capital expenditures to be made, but offer no return on investment. The research I conducted for the Market Approach (discussed in detail below) indicated that as of the Valuation Date the market for manufacturing machinery was depressed, with little activity for many types of assets. Thus, additional depreciation was applied to account for economic obsolescence due to general market conditions.

405. The adjustment I made for obsolescence is based on discussions with equipment dealers, as well as a review and comparison of the values indicated under the Cost Approach (before obsolescence adjustments were made) to the value indicated by the Market Approach (discussed below).³² The difference in the values determined by the two approaches has been deemed to be due to unmeasured functional and economic obsolescence since the market prices for similar assets takes into consideration advances in technology and external market factors. Using market prices to quantify economic obsolescence makes intuitive sense given that one would expect the market price of an asset to capture and reflect all of the extrinsic factors that impact the

³² For any assets for which I was unable to locate market comparable transactions, I examined transactions involving assets with similar characteristics, and made any necessary adjustments, in order to estimate the obsolescence factor for those assets.

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value of the asset. Thus, I adjusted the Cost Approach value indications to account for the additional depreciation that caused those differences in value.

406. For each of the Representative Assets, I quantified the deprecation due to physical deterioration and obsolescence (functional and economic), and deducted the total amount of depreciation from the RCN. Finally, I deducted the loss in value of installation and the cost of deinstallation in arriving at my indication of value under the Cost Approach for each asset. The adjustments for removal are based on estimates from knowledgeable industry experts, as well as my own experience with the installation and removal of similar assets. The depreciated value of installation costs was also deducted.

2. <u>The Market Approach</u>

407. In developing my opinion of OLV using the Market Approach, I considered the following three techniques to estimate the value of the assets: (1) a direct match of a recent sale in the used market; (2) a comparable match, which determined value based on the analysis of similar used equipment sales; and (3) the percent to cost technique.

408. For the direct match and comparable match techniques, values of the Representative Assets were estimated based on market prices in actual transactions and on asking prices for similar assets. After searching numerous sources and databases for sales or offerings of assets similar to the 40 Representative Assets, I selected the sales or offerings I deemed to be most comparable with the property being valued.³³ I then had to make adjustments to account for differences in factors such as time of sale, location, type, age, condition of the equipment and prospective use.

³³ For the convenience of the Court and the parties, attached hereto as Exhibit F is Exhibit E to the Goesling Initial Report, annotated to include references to PX exhibit numbers where appropriate.

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409. The third technique, the percent to cost technique, involved an analysis of the ratio of used sales prices to the RCN of the asset, derived by reviewing transactions in assets similar to the 40 Representative Assets in nature and age. The relationships between age, selling price, and replacement cost were then analyzed to develop a percent to cost factor. These percent to cost factors were then applied to the cost of similar assets for which only limited or no market data was available. This procedure involves direct application of the percent to cost factor if the subject asset is of the same vintage and utility as the assets from which the factor was extracted. If the subject asset is similar but a different age, the appropriate percent to cost factor is developed through a relationship analysis. The percent to cost technique was used at least in part to estimate the market value of Representative Asset Nos. 1 (Shim Select and Placement Machine), 5 (Paint Mix and Circulation Electrical System), 11 (the Central Utilities Complex), 14 (the Leak Test System), 23 (Coolant Filtration System), 27 (Cupola No. 4 Emissions System), 34 (4 Speed Build Line), and 38 (the Gas Cleaning System).

410. I applied all three techniques in applying the Market Approach. In addition, in instances where there were no comparable sales of assets (or portions of assets), I considered whether there was any scrap value for the asset or a portion thereof. I also used these Market Approach techniques to validate and modify the results of the Cost Approach. Market data was obtained from "*Data Ref*" *Machinery & Equipment Pricing Guide*, by L & M Publications, and various new and used automobile machinery and equipment dealer websites. In addition, values were estimated on the basis of contact with manufacturers' representatives, used machinery dealers, internal databases, discussions with other knowledgeable experts, and my experience with cost/value relationships. The market data sources for each asset are set forth in the Goesling Initial Report in Exhibit A.

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D. <u>Reconciliation of Approaches</u>

411. To the extent possible, the values indicated by the Cost and Market Approaches have been reconciled into a single conclusion of value for each asset. Based on my experience as an appraiser, I determined that the unique situation of the 40 Representative Assets as of the Valuation Date made it too difficult to reasonably estimate depreciation from all causes. When both approaches were applied, I placed all weight on the Market Approach indication of value.³⁴ It is my opinion that the Market Approach provides a far more reliable indication of value as of the Valuation Date, as the adjustments can be more reliably calculated to develop an indication of value as compared to the Cost Approach.

412. A chart summarizing the approaches to value and indicating which approach was ultimately applied is below:

Rep. Asset No.	Asset ID	Company Name (Location)	Asset Description	Cost Approach Value Indication [b]	Market Approach Value Indication [c]	Concluded Value	Concluded Approach
1	100006527	GM POWERTRAIN WARREN TRANSMISSION	OP-150 SELECT; CHECK PLACE SHIMS AUTO STATION	14,500	3,000	3,000	Market Approach
2	100017544	GM ASSEMBLY LANSING DELTA TOWNSHIP	GA PITS & TRENCHES	0	0	0	Cost Approach
3	100033438	GM POWERTRAIN WARREN TRANSMISSION	POWER ZONE ROLLER CONVEYOR AUTOMATION TCH MOD 3	23,000	3,000	3,000	Market Approach
4	100037892	GM ASSEMBLY LANSING DELTA TOWNSHIP	PAINT BLDG LINES - PROCESS WASTE ELPO	0	0	0	Cost Approach
5	100037940	GM ASSEMBLY LANSING DELTA TOWNSHIP	PAINT MIX & CIRCULATION - ELECTRICAL	105,150	152,000	152,000	Market Approach
6	100037954	GM ASSEMBLY LANSING DELTA TOWNSHIP	PAINT DIP CONVEYOR - ELPO OVEN IMC	25,035	7,000	7,000	Market Approach

Summary of OLV

³⁴ I did not apply the Market Approach where I was unable to identify comparable sales transactions. In those circumstances, I had no alternative but to rely on the Cost Approach and to make necessary deductions to account for depreciation and obsolescence.

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Rep. Asset No.	Asset ID	Company Name (Location)	Asset Description	Cost Approach Value Indication [b]	Market Approach Value Indication [c]	Concluded Value	Concluded Approach
7	100038004	GM ASSEMBLY LANSING DELTA TOWNSHIP	PAINT TC AUTOMATION SOFTWARE	0	0	0	Cost Approach
8	100038035	GM ASSEMBLY LANSING DELTA TOWNSHIP	GA EOL PAINT SPOT REPROCESS SYS PAINT MIX ROOM	82,500	0	82,500	Cost Approach
9	100038119	GM ASSEMBLY LANSING DELTA TOWNSHIP	PAINT TC2 CC BELL ZONE	263,400	0	263,400	Cost Approach
10	100041920	GM MFD LANSING REGIONAL STAMPING	OPTICELL - ROBOTIC MEASUREMENT SYSTEM	73,000	0	73,000	Cost Approach
11	100045909	GM ASSEMBLY LANSING DELTA TOWNSHIP	LANSING DELTA TOWNSHIP ASSEMBLY UTILITY SERVICES	2,625,000	2,367,000	2,367,000	Market Approach
12	100048169	GM ASSEMBLY LANSING DELTA TOWNSHIP	BS ROBOT LAZN-150R1	30,100	25,000	25,000	Market Approach
13	100050513	GM ASSEMBLY LANSING DELTA TOWNSHIP	BS WELD BUS DUCTS	650,000	681,000	681,000	Market Approach
14	100053677	GM POWERTRAIN WARREN TRANSMISSION	LEAK TEST BASE MACHINE QTY = 1	43,750	9,000	9,000	Market Approach
15	100060623	GM ASSEMBLY LANSING DELTA TOWNSHIP	GA T/W: SOAP; MOUNT AND INFLATE	63,050	59,000	59,000	Market Approach
16	100061079	GM ASSEMBLY LANSING DELTA TOWNSHIP	BS SKID CONVEYOR - LAZA	56,100	15,000	15,000	Market Approach
17	100061614	GM ASSEMBLY LANSING DELTA TOWNSHIP	BS P&F CONVEYOR - BODY SIDE INNER LH DEL	37,250	24,000	24,000	Market Approach
18	100062269	GM ASSEMBLY LANSING DELTA TOWNSHIP	GA CONVEYOR: VERTICAL ADJUSTING CARRIER (VAC) SYS - CARRIERS (QTY 87)	91,800	59,000	59,000	Market Approach
19	100064667	GM ASSEMBLY LANSING DELTA TOWNSHIP	BS CMM FULL BODY MACHINE - LY90	46,000	39,000	39,000	Market Approach
20	100065640	GM ASSEMBLY LANSING DELTA TOWNSHIP	GA CONVEYOR SUB-ASM RECEIVING (SAR): WTD1000 - WHEEL & TIRE DELIVERY	25,900	5,000	5,000	Market Approach
21	100066809	GM ASSEMBLY LANSING DELTA TOWNSHIP	GA CONVEYOR: SKILLET - FINAL - LEG 1	33,600	1,000	1,000	Market Approach
22	100069322	GM POWERTRAIN WARREN TRANSMISSION	FANUC M-710IB/70T ROBOT - ASSEMBLY	72,500	32,000	32,000	Market Approach
23	100070012	GM POWERTRAIN WARREN TRANSMISSION	ALUMINUM MACHINING SYSTEM	65,000	14,000	14,000	Market Approach
24	100071009	GM POWERTRAIN	LFS220 BASE SHAPING MACHINE- OP 20 TRANSFER DRIVE GEAR	160,000	224,000	224,000	Market Approach

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Rep. Asset No.	Asset ID	Company Name (Location)	Asset Description	Cost Approach Value Indication [b]	Market Approach Value Indication [c]	Concluded Value	Concluded Approach
		WARREN TRANSMISSION					
25	100071022	GM POWERTRAIN WARREN TRANSMISSION	LIEBHERR HOBB MACHINE FROM ST. CATHARINES	180,000	244,000	244,000	Market Approach
26	100095344	GM POWERTRAIN DEFIANCE	CORE DELIVERY CONVEYOR SYSTEM CB116 & 122	6,750	1,000	1,000	Market Approach
27	100098085	GM POWERTRAIN DEFIANCE	EMISSIONS SYSTEM #4 CUPOLA	386,500	131,000	131,000	Market Approach
28	100099125	GM POWERTRAIN DEFIANCE	100 TON VERTICAL CHANNEL HOLDING FURNACE	44,200	8,000	8,000	Market Approach
29	BF2016822 01	GM MFD GRAND RAPIDS	TRANSFER PRESS-GG-1	510,000	261,000	261,000	Market Approach
30	BGI20163301	GM MFD MANSFIELD	TP-14 CS1-1 TRANSFER PRESS DANLY ET-2	710,000	800,000	800,000	Market Approach
31	BUY11820901	GM MFD LANSING REGIONAL STAMPING	DANLY 4000 TON PRESS	540,000	276,000	276,000	Market Approach
32	BUYR503469FA	GM MFD LANSING REGIONAL STAMPING	AA-11 SCHULER #1 AA CROSSBAR TRANSFER PRESS	3,925,000	3,675,000	3,675,000	Market Approach
33	BUYR503481FA	GM MFD LANSING REGIONAL STAMPING	B3-5 TRANSFER PRESS SYSTEM INCL. DESTACKER AND EOL	3,250,000	2,400,000	2,400,000	Market Approach
34	NIT219381	GM POWERTRAIN WARREN TRANSMISSION	BUILD LINE W/FOUNDATION	17,500	45,000	45,000	Market Approach
35	NITC03340	GM POWERTRAIN WARREN TRANSMISSION	BUTTON UP AND TEST CONVEYOR SYSTEM	58,400	2,000	2,000	Market Approach
36	NITC03507	GM POWERTRAIN WARREN TRANSMISSION	HELICAL BROACHING EQUIPMENT	187,750	150,000	150,000	Market Approach
37	NITW0S11026A	GM POWERTRAIN WARREN TRANSMISSION	COURTYARD ENCLOSURE	0	0	0	Cost Approach
38	NJL2924414P	GM POWERTRAIN DEFIANCE	SYSTEM GAS CLEANING NO.4 CUPOLA	29,000	24,000	24,000	Market Approach
39	NJL2983009	GM POWERTRAIN DEFIANCE	CB 91 ROBOT		intention	ally omitted	
40	NJL6084400	GM POWERTRAIN DEFIANCE	P & H 7 1/2 TON CHARGER CRANE 6E CUPOLA	25,000	10,000	10,000	Market Approach

E. Detailed Description of the Appraisal of Representative Asset No. 36 (Helical Broach) Under the Orderly Liquidation Value in Exchange Premise of Value

413. I am now going to walk through one example of the application of the Cost and Market Approaches to a single Representative Asset to help illustrate the steps followed in my analysis.

414. Representative Asset No. 36 (Asset ID NITC035071) is a vertical broaching machine located at the Warren Transmission plant (discussed above). Broaching is a metalworking operation that uses a toothed cutting tool to remove metal, much like a saw cuts through wood as it is pushed forward. The broaching machine pushes the cutting tool against a metal surface; each tooth on the tool is a little longer and removes a little more metal.

415. The subject broaching machine was manufactured by Federal Broach and was placed in service in June 2006 ("Federal Broaching Machine"). This is a powerful broach, with two stations and a broaching force of 450 kilonewtons, or approximately 45 tons. It is used to cut interior helical splines in transmission components. Based on the inspection of the Federal Broaching Machine in June 2016, it appears to be in good condition overall, and was likely in very good condition in June 2009.

1. <u>The Cost Approach</u>

416. Following the steps described above, I estimated the value of the Federal Broaching Machine using the Cost Approach:

ASSET ID NITC035071 HELICAL BF	ROACHING EQUIPMEN	COST APPROACH
Original cost		\$1,472,023

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Date acquired			1-Jun-06
Cost indices applied	CNC Machining Equipment		
Cost Index	(Jan 2009)	173.8	
Cost Index	(2006)	163.4	
Trend Factor		(173.8/163.4)	1.0636
Trended RCN			\$1,565,618
Normal Useful Life (years)		10	
Age (years)		3.1	
Calculated Remaining Useful Life		6.9	
Appraiser's estimated RUL		6.9	
Percent Good		(6.9 ÷ 10)	69.2%
RCN less depreciation			\$1,083,407
Adjust for Installion and Removal			-30%
Adjust for functional obsolescence			0%
			\$758,385
Estimated economic obsolescence			-75%
RCN less depreciation			\$189,596
Rounded Cost Approach value indication			\$187,750

417. Under the indirect Cost Approach method, the historic cost was indexed up to a reproduction cost of \$1,565,618. I have assumed the effective age of the Broaching Machine is equal to its chronological age. Accordingly, physical deterioration is estimated to be approximately 30.8%.

418. Since the Federal Broaching Machine is being valued under a value in exchange premise, further reductions in value were made to account for the lost value of installation as well

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as the cost of deinstallation that will be incurred by the buyer. The adjustment for lost installation value and deinstallation was estimated to be 30%.

419. No deduction in value has been made for functional obsolescence because a 3 year old machine tool such as the Federal Broaching Machine is unlikely to be significantly affected by changes in technology.

420. The final depreciation factor applied is economic obsolescence. The indicated value for the Federal Broaching Machine by the Cost Approach before consideration of EO is approximately \$758,000. However, market research indicates that nearly identical machines sold on the open market for hundreds of thousands of dollars less than \$758,000. The difference between \$758,000 and the selling prices of similar machines is due to EO, which was estimated at 75%, based on the observed differences between the Cost Approach calculated value (before EO) and the selling prices for similar broaching machines.

2. The Market Approach Applied to Representative Asset No. 36

421. The Federal Broaching Machine described in the Cost Approach section was also valued by the Market Approach using the direct match and comparable match techniques. I located sales of two Federal broaching machines sold from Old GM's Ypsilanti, Michigan plant in August 2010. One sale was a 2006 Federal model 450Kn X 2250 MM, serial number 07-S-103, reported to be a 2007 vintage machine in good operating condition. *See* PX-0103 (List of assets to be sold at auction at Willow Run Transmission held on 8/3/2010). It was sold at auction for \$150,000, even though it had a total installed cost of \$1,535,729 when placed in service on September 15, 2007. I determined that this broaching machine is comparable in that it is essentially the same age as the subject Federal Broaching Machine and has the same capacity. An upward adjustment for conditions of sale was required because the comparable machine was sold at auction and auction prices are typically lower than orderly liquidation values. Finally, a 10% downward adjustment

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was made to the comparable broaching machine to account for the used equipment market being somewhat better in August 2010 than as of the Valuation Date.

422. The second sale is also a Federal broaching machine, a 2004 model 90KN X 1000MM, serial number 04-S-102, with a working area of 56 cubic feet. *See* PX-0103 (List of assets to be sold at auction at Willow Run Transmission held on 8/3/2010). This machine was reportedly in good operating condition and sold for \$100,000, even though it had a total installed cost of \$476,728 when placed in service on September 1, 2005. This comparable broaching machine sale is older than the subject, so a small upward adjustment to the selling price is required for age and condition. Because the subject Federal Broaching Machine is more powerful than the comparable broaching machine, I adjusted the price of the comparable broaching machine up by 30% to account for its smaller capacity. The same upward adjustment for conditions of sale and downward adjustment for date of sale were made as with the other comparable broaching machine.

	Subject Asset ID	O survey and the Mar. 4	O survey with the New O
	NITC03507	Comparable No. 1	Comparable No. 2
Description	Helical Broaching		
	Machine	Helical Broaching Machine	Helical Broaching Machine
Manufacturer	Federal Broach	Federal Broach	Federal Broach
Model	450KN X 2250	450KN X 2250MM	90KN X 1000MM
Serial Number	12-S-105	07-S-103	04-S-102
Vintage	2006	2007	2004
Effective Age (Years)	3	3	6
Condition	Good	Good	Good
Other	Includes coolant filtration	Includes coolant filtration	Includes coolant filtration
	system, operators	system, operators platform,	system, operators platform,
	platform, hydraulic	hydraulic powerpacks, and	hydraulic powerpacks, and
	powerpacks, and Siemens	Siemens controller	Siemens controller
	controller		
As of	6/30/2009	8/3/2010	8/3/2010
Consideration		150,000	100,000
Consideration Type		Sale Price (Auction)	Sale Price (Auction)
Source		MAYNARDS001952 (RACER	MAYNARDS001952 (RACER
		Willow Run Auction)	Willow Run Auction)
Location	GM Powertrain Warren		
	Transmission	GM - Ypsilanti, MI	GM - Ypsilanti, MI
Age/Condition		·	20%
Capacity			30%
Other equipment			
Financing terms			

423.	The Market Approach for Helical Broaching Machine is below:

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Conditions of sale	10%	10%
Market conditions (sale date)	-10%	-10%
	\$150,000	\$150,000
Indicated Orderly Liquidation Value 150,0		

424. For this particular asset, the first comparable sale (listed in the chart as "Comparable No. 1") was an exact model match, meaning that no adjustments were required for physical characteristics. Because both comparable sales occurred on the same day, both were subject to the same adjustments for conditions of sale and market conditions. Because Comparable No. 1 broaching machine is such a close match physically, it is considered to be most comparable to the subject broaching machine, and so I relied on the value indicated by that sale.

3. <u>Reconciliation of Cost and Market Approaches for the Helical Broach</u>

425. For Representative Asset No. 36, discussed above, the value indicated under the Cost Approach was \$187,750 and the value indicated under the Market Approach was \$150,000. I concluded an Orderly Liquidation Value of \$150,000 for the asset, relying exclusively on the Market Approach value indication because the comparable broaching machine was such a close match to the subject asset. I considered, but ultimately disregarded, the Cost Approach analysis because it required significant adjustments to account for economic obsolescence that would render the concluded value less reliable.

F. Appraisal Review of Mr. Chrappa's Appraisal and the Alternative Valuation

426. Defendants' appraiser, Carl C. Chrappa, values the Representative Assets using the Fair Market Value in Continued Use ("**FMVICU**") with Assumed Earnings premise of value for 38 of the 40 Representative Assets (the "Chrappa Report"). For all of the reasons set forth in my Appraisal Review Report attached hereto as Exhibit B, it is my opinion that Mr. Chrappa's premise, methodologies and value conclusions are wrong and generally unreliable. 09-00504-mg Doc 1118-5 Filed 10/26/18 Entered 10/26/18 19:33:54 Exhibit E Pg 1 of 15

Exhibit E

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EXPERT WITNESS REPORT OF David K. Goesling

Appraisal and Fixture Classification Analysis of 40 Representative Assets as of June 30, 2009

Issued: November 23, 2016 Amended: February 6, 2017

Presented in:

Motors Liquidation Company Avoidance Action Trust v. JPMorgan Chase Bank, N.A.

CHAPTER 11 CASE NO. 09-50026 (MG) ADVERSARY PROCEEDING CASE NO. 09-00504 (MG)

IN THE UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK



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For more information, please contact the following:

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Atlanta | Baltimore | Chicago | Cleveland | Dallas | Denver | Detroit | Houston Irvine | Los Angeles | New York | Philadelphia | Tysons Corner | Washington, D.C.

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EXHIBITS

Exhibit A	Assumptions and Limiting Conditions
Exhibit B	Listing of 40 Representative Assets
Exhibit C	Valuation Conclusion Summary
Exhibit D	Cost Approach Analyses
Exhibit E	Market Approach Analyses
Exhibit F	Sources of Information
Exhibit G	Statement of Qualifications



V. VALUATION OF 40 REPRESENTATIVE ASSETS

determined by the two approaches has been deemed to be due to unmeasured obsolescence. Thus, I adjusted the Cost Approach value indications to account for the additional depreciation which causes those differences in value.

3. Market Approach Methodology

Under the Market Approach, value was estimated based on market prices in actual transactions and on asking prices for similar assets available as of the Valuation Date. Similar assets recently sold or offered for sale in the current market were analyzed and compared with the property being valued. Adjustments were made for differences in factors such as time of sale, location, type, age, condition of the equipment, and prospective use. In developing my opinion of Orderly Liquidation Value using the Market Approach, I considered three techniques, which are as follows:

- The first technique involved establishing the value of the assets based on finding a *direct match* of a recent sale in the used market;
- The second technique involved a *comparable match*, which determined value based on the analysis of similar used equipment sales; and
- The third technique, called the *percent to cost* technique, involved an analysis of the ratio of used sales prices to the Replacement Cost New of the asset, derived by reviewing transactions in assets similar to the 40 Representative Assets in nature and age. The relationships between age, selling price, and cost were then analyzed to develop a percent to cost factor. These percent to cost factors can then be applied to the cost of similar assets for which only limited or no market data was available. This procedure involves direct application of the percent to cost factor if the subject asset is of the same vintage and utility as the assets from which the factor was extracted. If the subject asset is similar but a different age, the appropriate percent to cost factor is developed through a relationship analysis.

I applied all three techniques in applying the Market Approach. In addition, in instances where there were no comparable sales of assets (or portions of assets), I considered whether there was any scrap value for the asset or a portion thereof. I also used these Market Approach techniques to validate and modify the results of the Cost Approach. Market data was obtained from *"Data Ref" Machinery & Equipment Pricing Guide*, by L & M Publications, and various new and used automobile machinery and equipment dealer websites. In addition, values were estimated on the basis of contact with manufacturers' representatives, used machinery dealers, internal databases, discussions with other knowledgeable experts, and my experience with cost/value relationships. A complete list of market data sources is displayed in Exhibit E1.

4. Sample Market Approach

The Federal Broaching Machine described in the Cost Approach section was also valued by the Market Approach using the direct match and comparable match techniques. I located sales of two Federal broaching machines sold from Old GM's Ypsilanti, Michigan plant in August 2010. One sale was a 2006 Federal model 450Kn X 2250 MM, serial number 07-S-103, reported to be a 2007 vintage machine in good operating condition. It was sold at auction for \$150,000, even though it had a total installed cost of \$1,535,729 when placed in service on September 15, 2007. I determined that this broaching machine is comparable in that it is essentially the same age as the subject Federal Broaching Machine and has the same capacity. An upward adjustment for conditions of sale was required because the comparable machine was sold at auction prices are typically lower than orderly liquidation values. Finally, a 10% downward adjustment was made to the comparable broaching machine to account for the used equipment market being somewhat better in August 2010 than as of the Valuation Date.

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V. VALUATION OF 40 REPRESENTATIVE ASSETS

The second sale is also a Federal broaching machine, a 2004 model 90KN X 1000MM, serial number 04-S-102, with a working area of 56 cubic feet. This machine was reportedly in good operating condition and sold for \$100,000, even though it had a total installed cost of \$476,728 when placed in service on September 1, 2005. This comparable broaching machine sale is older than the subject, so a small upward adjustment to the selling price is required for age and condition. Because the subject Federal Broaching Machine is more powerful than the comparable broaching machine, I adjusted the price of the comparable broaching machine up by 30% to account for its smaller capacity. The same upward adjustment for conditions of sale and downward adjustment for date of sale were made as with the other comparable broaching machine.

	Subject Asset ID		O a marketa bla O
	NITC03507	Comparable No. 1	Comparable No. 2
Description	Helical Broaching Machine	Helical Broaching Machine	Helical Broaching Machine
Manufacturer	Federal Broach	Federal Broach	Federal Broach
Model	450KN X 2250	450KN X 2250MM	90KN X 1000MM
Serial Number	12-S-105	07-S-103	04-S-102
Vintage	2006	2007	2004
Effective Age (Years)	3	3	6
Condition	Good	Good	Good
Other	Includes coolant filtration system, operators platform, hydraulic powerpacks, and Siemens controller	Includes coolant filtration system, operators platform, hydraulic powerpacks, and Siemens controller	Includes coolant filtration system, operators platform, hydraulic powerpacks, and Siemens controller
As of	6/30/2009	8/3/2010	8/3/2010
Consideration		150,000	100,000
Consideration Type		Sale Price (Auction)	Sale Price (Auction)
Source		MAYNARDS001952 (RACER Willow Run	MAYNARDS001952 (RACER Willow Run
		Auction)	Auction)
Location	GM Powertrain Warren	/ detion)	Addition
Location	Transmission	GM - Ypsilanti, MI	GM - Ypsilanti, MI
Adjustments for:			
Age/Condition			20%
Capacity			30%
Other equipment			
Financing terms			
Conditions of sale		10%	10%
Market conditions (sale date)			
Adjusted Price		0450.000	* (F0 , 0 ,
Indicated Orderly Liquidation Value	\$150,000	\$150,000	\$150,000

The Market Approach is displayed below for the Helical Broaching Machine, Asset ID NITC035071.

For this particular asset, the first comparable sale (listed in the chart as "Comparable No. 1") was an exact model match, meaning that no adjustments were required for physical characteristics. Because both comparable sales occurred on the same day, both were subject to the same adjustments for conditions of sale and market conditions. Because Comparable No. 1 broaching machine is such a close match physically, it is considered to be most comparable to the subject broaching machine, and so I relied on the value indicated by that sale.

Comparable sales data considered in my Market Approach analysis is contained in Exhibit E. For certain assets, I also considered scrap value as part of the Market Approach, either in addition to the comparable sales or in cases where comparable sales did not exist. My analysis of the scrap value considered as part of the Market Approach for certain assets is also contained in Exhibit E.



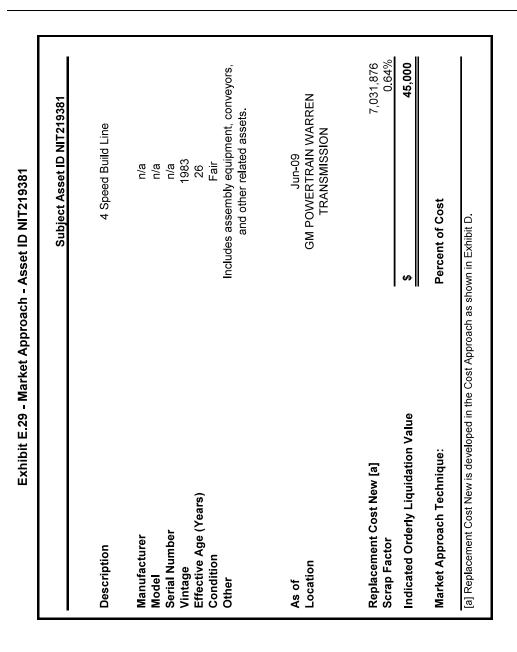
V. VALUATION OF 40 REPRESENTATIVE ASSETS

5. Sample Reconciliation of Approaches

To the extent possible, the values indicated by the Cost and Market Approaches have been reconciled into a single conclusion of value for each asset. Based on my experience as an appraiser, I determined that the unique situation of the 40 Representative Assets as of the Valuation Date made it too difficult to reasonably estimate depreciation from all causes. When both approaches were applied, I placed all weight on the Market Approach indication of value. It is my opinion that the Market Approach provides a far more reliable indication of value as of the Valuation Date, as fewer adjustments are required to develop an indication of value than in the Cost Approach.

For example, in the case of Asset ID NITC035071, the Federal Broaching Machine, discussed in the samples above, the value indicated under the Cost Approach was \$187,750 and the value indicated under the Market Approach was \$150,000. I concluded an Orderly Liquidation Value of \$150,000 for the Federal Broach, relying exclusively on the Market Approach value indication because the comparable broaching machine was such a close match to the subject asset. I considered, but ultimately discarded, the Cost Approach analysis because it required significant adjustments to account for economic obsolescence.





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E. MARKET APPROACH ANALYSES



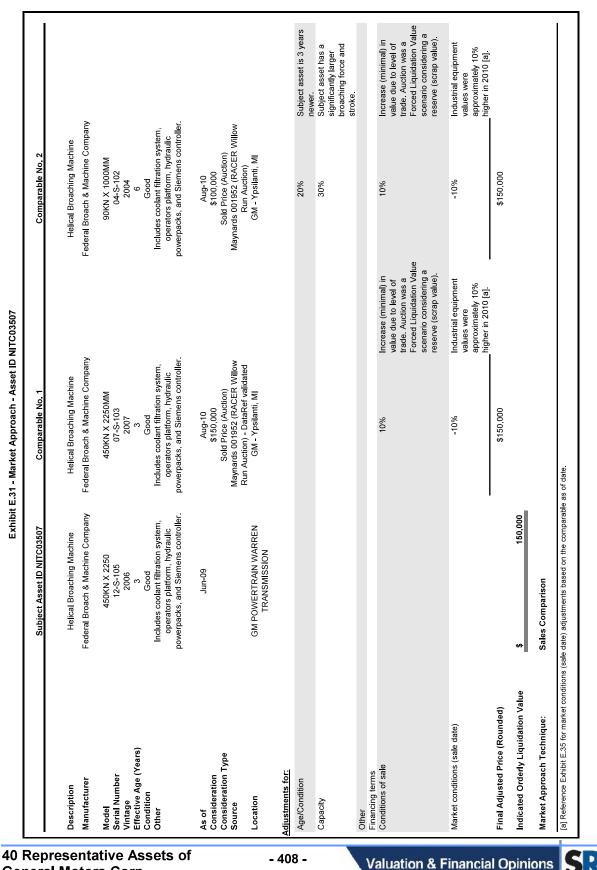


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Re				
epre		Subject Asset ID NITC03340	Scrap Value Estimate	
esent	Description	Button Up and Test Conveyor		
ative Assets of	Manufacturer Model Serial Number Vintage Effective Age (Years) Condition Other	Hirata Corp Of America n/a n/a 2006 3 Good Includes 340 linear feet of 18" wide conveyor, rotary tables, elevator and lowerator sections, a control panel, and a HMI.		
	As of Location	Jun-09 GM POWERTRAIN WARREN TRANSMISSION		
- 1	Scrap Value Estimate			
07 -	Estimated Conveyor Length (ft)		340	
	Estimated Weight per Linear Foot (Ib) Conveyor Weight (Ib)		100 34,000	Estimate based on manufacturer's specifications of similar conveyor.
	Estimated Mezzanine Length (ft) Estimated Weight per Linear Foot (lb) Mezzanine Weight (lb)		(No Mezzanine)	
	Ancilliary Equipment (lb) Total System Weight (lb)	ľ	1,000 35,000	Includes control panel.
ion 8	Mixed Steel Scrap Steel Price (\$/lb)		60.0	2009 mixed steel scrap price per U.S. Geological Survey Mineral Commodity Release (2010).
-	Price Adjustment for Removal Net Scrap Price	- -	-25% 0.0675	Adjustment accounts for the purchaser's cost of removing asset.
	Final Adjusted Price (Rounded)	(a × b)	\$2,000	
	Indicated Orderly Liquidation Value	\$ 2,000		
	Market Approach Technique:	Sales Comparison		

E. MARKET APPROACH ANALYSES

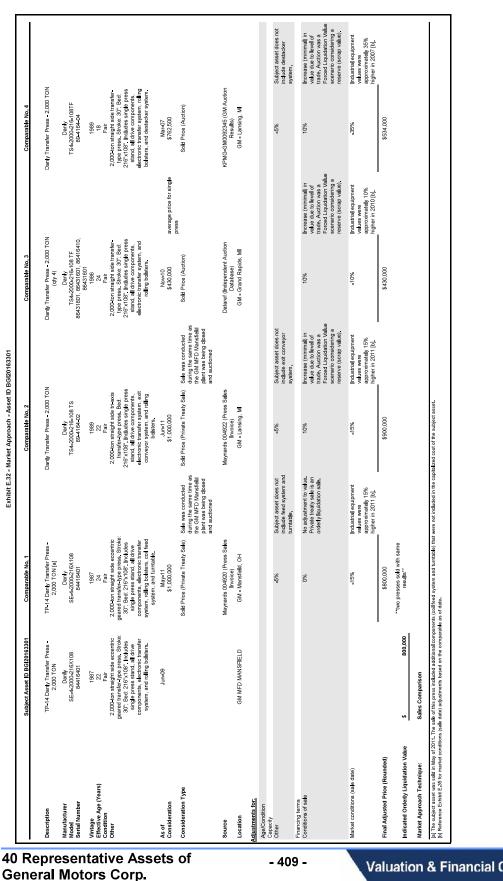
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E. MARKET APPROACH ANALYSES

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General Motors Corp.



E. MARKET APPROACH ANALYSES

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Not Test concentration of the second secon	Description	GG-1 Clearing Transfer Press - 4,500 TON total pressing capacity	GG-1 Clearing Transfer Press - 4,500 TON total pressing capacity [a]		Schuler Transfer Press - 5,000 TON total pressing capacity		TP-1 IHI Transfer Press - 4,500 TON total pressing capacity	
Protection 2.1000. Strone. Station 1.2.5", 2.1000. Strone. Station. Journal of a components, and of a gradiest store. The static strone of a static strone. The static strone of a strone of a static strone. The strone of a static strone of a strone of a static strone of a strone o	Manufacturer Maolei Serial Number Vintage Effective Age (Years) Condition	Clearing TSE8-3000-1500-216-108 4500 10-4704/10-4711 1989 1989 20 20 4 500-4on (total hwo-station straight side transfer-type press. Straight side transfer-type press.	Clearing TSE8-3000-1500-216-108 4500 10-4704/10-4711 1989 21 21 4,500-400 (tehb hw-station fair 4,500-400 (tehb hw-station fair anage: Station 1 - 3000/ Station		Schuler TSE8-3000-216-216-108 109807/51 1987 25 5 5 000-tin (total) woestation straight side transfer-type press. iomage: Station 1 - 3000 / Station		HI TSB-3000-150-252-252-132 n/a n/a n/a fair 4,500-bin (fotal) two-station straight side transfer-type press. Tomage: Station 1 - 3000 / Station	e
Junda Munda Munda <th< td=""><td></td><td>2 - 1500. Stroke. Station 1 - 2.5" / Station 2 - 37"; Bed. 216"x108". Includes two press stands, all drive components, sound enclosure, and rolling bolsters.</td><td>2 - 1500: Stroke Station 1 - 25" / Station 2 - 37", Bed. 216" (108") Includes two press stands, electronic transfer system, all drive components, sound enclosure, rolling bolsters, and a Schuler end of line conveyor system.</td><td></td><td>2 - 2000; Strikes Station 1/ 2 - 40°: Bed: 216°x108°: Includes twc press stands, electronic transfer system, all drive components, sound endosure, and rolling bolsters.</td><td></td><td>2 - 1500: Stroke: Station 1/ 2 40°; Bed: 252°(132°) Includes two press stands, electronic transfer system, all drive components, sourd enclosure, and rolling bolsters.</td><td></td></th<>		2 - 1500. Stroke. Station 1 - 2.5" / Station 2 - 37"; Bed. 216"x108". Includes two press stands, all drive components, sound enclosure, and rolling bolsters.	2 - 1500: Stroke Station 1 - 25" / Station 2 - 37", Bed. 216" (108") Includes two press stands, electronic transfer system, all drive components, sound enclosure, rolling bolsters, and a Schuler end of line conveyor system.		2 - 2000; Strikes Station 1/ 2 - 40°: Bed: 216°x108°: Includes twc press stands, electronic transfer system, all drive components, sound endosure, and rolling bolsters.		2 - 1500: Stroke: Station 1/ 2 40°; Bed: 252°(132°) Includes two press stands, electronic transfer system, all drive components, sourd enclosure, and rolling bolsters.	
Amounts on Ford Autorian Rapids Autorian And Amounts on Ford Autorian And Amounts on Ford Autorian And Amounts on Ford Autorian And Autorian Autoria	As of Consideration Consideration Type	60-mn	Nov-10 \$275,000 Sold Price (Auction)		Jun-12 \$350,000 Sold Price (Private Treaty Sale)		Oct-11 \$300,000 Sold Price (Auction)	
Image: market in the set of	Source		Maynards 00795 (MLC Grand Rapids Auction)		Maynards 004969 (RACER Indianapolis Auction) - Dataref		Dataref (Independent Auction Database)	
	Location	GM MFD GRAND RAPIDS	GM - Grand Rapids, MI		vaiuated GM - Indianapolis, IN		GM - Mansfield, OH	
-5% Subject a set doe not indude electronic transfer and end of line conveyor system. e 10% Indue electronic transfer and end of line conveyor system. e 10% Indrease electronic transfer and end of line cransfer and end of line recercan challation value. s (ale date) 10% Indrease electronic transfer and end of line recercan challation value. s (ale date) -10% Indrease electronic transfer and end of line searce (scrap value). s (ale date) -10% Indrease electronic transfer and end of line searce (scrap value). r (ale date) -20% Indrafial equipment aleavere approximately 10% Price (Rounde) -20% Indrafial equipment algorit in 2010 [b]. Price (Rounde) -20% Indrafial equipment algorit in 2010 [b]. A Liquidation Value -20% Indrafial equipment algorit in 2010 [b].	ljustments for:							
5% Subject asset does not ratio effectionic tratation effectionic ratio effectionic conveyor systems. e 10% Increase (mimal) in value due lo keel of value value. 0% No adjustment to value. 5 for cad Liquidation Value. 0% No adjustment to value. 0% 5 for cad Liquidation Value. -0% Industrial equipment values were approximately 10% Industrial equipment values were approximately 20% Frie (Rounde) .20% Industrial equipment values were approximately 10% .20% Frie (Rounde) .20% Notarial equipment values were approximately 20% M Liquidation Value .20% Notarial equipment values were approximately 20%	Age/Condition							
10% Increase (minmal) in 0% No adjustment to value. rade. Auction was a fore due to level of rade. Auction was a fore due to level of rade. Auction was a fore due to level of rade. Auction was a fore due to level of rade. Auction was a fore due to level of rade. Auction was a fore due to level of rade. Auction was a fore due to level of rade. Auction was a fore due to level of rade. Auction was a fore due to level of rade. Auction was a fore due to level of rade. Auction was a fore due to level of rade. Auction was a fore due to level of rade. Auction was a fore due to level of rade. Auction was a fore due to level of rade. Auction was a fore due to level of rade. Auction was a provinately 10% 0% No adjustment to value. No adjustment to walles were approximately 10% ice (Rounded) \$251,000 \$250,000 \$260,000	Other			Subject asset does not include electronic transfer and end of line conveyor systems.			-10%	Subject asset has smaller part capacity due to reduced bed size.
-10% Industrial equipment -20% Industrial equipment -10% industrial equipment -20% Industrial equipment values were values were values were values were ded) \$261,000 \$280,000 higher in 2012 [b]. on Value \$280,000 \$280,000 \$280,000	inancing terms Conditions of sale			Increase (minimal) in value due to level of trade. Auction was a Forced Liquidation Value scenario considering a reserve (scrap value).		No adjustment to value. Private treaty sale is an orderly liquidation sale.		Increase (minimal) in value due to level of trade. Auction was a Forced Liquidation Value scenario considering a reserve (scrap value).
S261,000 \$280,000 \$280,000	Market conditions (sale date)			Industrial equipment values were approximately 10% higher in 2010 [b].	~20%	Industrial equipment values were approximately 20% higher in 2012 [b]	-15%	Industrial equipment values were approximately 15% higher in 2011 [b].
æ	Final Adjusted Price (Rounded)		\$261,000		\$280,000		\$255,000	
Market Approach Technique: Sales Comparison	Indicated Orderly Liquidation Value Market Approach Technique:							

E. MARKET APPROACH ANALYSES

40 Representative Assets of General Motors Corp.

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Valuation & Financial Opinions



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Exhibit E.35 - Sales Comparable Market Condition (Sale Date) Adjustments	Market Value Adjustments for June 30, 2009 Valuation Date [a][b]	-35%	-25%	%0Z -	-15%
Exhibit E.35 - Sales Cor	Sales Comparable as of (Date Range)	1/1/2014 - 11/23/2016	1/1/2013 - 12/31/2013	1/1/2012 - 12/31/2012	1/1/2011 - 12/31/2011

-35% -35% 1/1/2006 - 12/31/2006 1/1/2007 - 12/31/2007

[a] Quantitative analysis of new and used equipment sales/market data from 2006 through 2016 in addition to a qualitative analysis by interviews with used machinery and equipment dealers. This analysis takes into account the change in a machine's effective age between the different sales dates. The table above is a conservative summary of this analysis, which uses the Valuation Date as a base date range for the adjustments.

[b] Certain testimony of Robert Levy of Hilco Industrial and Taso Softitikis of Maynards Industries concerning the market conditions and the resulting effect on the value of industrial machinery and equipment was considered in the development of this adjustment table.

1/1/2011 - 12/31/2011

-10%

1/1/2010 - 12/31/2010

1/1/2009 - 12/31/2009 1/1/2008 - 12/31/2008

%0

-25%



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Exhibit E.36 - Scrap Factor Analysis

	Description	Replacement Cost New [a]	Weight	Scrap Price [b]	Removal Discount [c]	Adjusted Scrap Price	Scrap Value [d]	Scrap Value as a Percentage of Replacement Cost New
100037954	100037954 100037954 - PAINT DIP CONVEYOR - ELPO OVEN IMC	1,266,295	99 [,] 500	60.0	-25%	0.07	7,000	0.55%
100061079	100061079 100061079 - BS SKID CONVEYOR - LAZA	2,851,751	331,500	60.0	-50%	0.05	15,000	0.53%
100061614	100061614 100061614 - BS P&F CONVEYOR - BODY SIDE INNER LH DEL	1,885,658	543,800	60.0	-50%	0.05	24,000	1.27%
100065640	100065640 - GA CONVEYOR SUB-ASM RECEIVING (SAR): WTD1000 - WHEEL & TIRE DELIVERY	1,312,346	119,000	60.0	-50%	0.05	5,000	0.38%
100066809	100066809 100066809 - GA CONVEYOR: SKILLET - FINAL - LEG 1	1,691,120	20,500	60'0	-25%	20.07	1,000	0.06%
100095344	100095344 100095344 - CORE DELIVERY CONVEYOR SYSTEM CB116 & 122	308,405	28,000	60.0	-50%	0.05	1,000	0.32%
100033438	100033438 100033438 - POWER ZONE ROLLER CONVEYOR AUTOMATION TCH MOD 3	1,156,509	38,000	60'0	-25%	0.07	3,000	0.26%
NITC03340	NITC03340 NITC03340 - BUTTON UP AND TEST CONVEYOR SYSTEM	3,079,861	35,000	0.0	-25%	0.07	2,000	0.06%
100062269	100062269 - GA CONVEYOR: VERTICAL ADJUSTING CARRIER (VAC) SYS - CARRIERS (0279 87)	4,674,928	765,600	0.0	-15%	0.08	59,000	1.26%
				Mixed Stee	Mixed Steel Scrap Factor [e]	r Iel		0.64%
					-	:		
				Electrical S	Electrical System Scrap Factor [f]	Factor [f]		6 <u>.</u> 40%

40 Representative Assets of General Motors Corp.

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Valuation & Financial Opinions

[a] Replacement Cost New is developed in the Cost Approach as shown in Exhibit D.
[b] Based on a price of \$0.09 per pound of scrap mixed steel as reported in the US Geological Survey, Mineral Commodity Summaries, January 2010.
[c] Adjustment acounts for the purchaser's cost of removing the asset.
[c] Adjustment acounts for the purchaser's cost of removing the asset.
[e] Replaced as (Weight x Adjusted Scrap Price).
[e] Represents a weighted average scrap value as a percentage of replacement cost new.
[f] Estimated based on comparison of commodity price between mixed steel and copper wire.

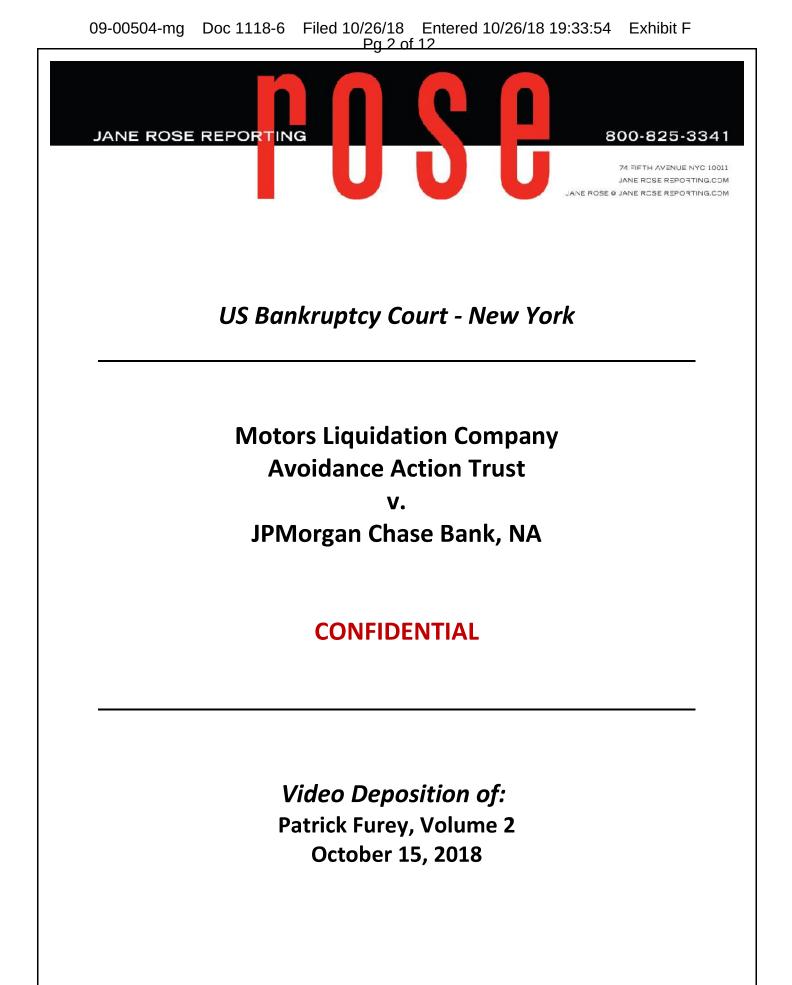


CONFIDENTIAL - SUBJECT TO PROTECTIVE ORDER

E. MARKET APPROACH ANALYSES

09-00504-mg Doc 1118-6 Filed 10/26/18 Entered 10/26/18 19:33:54 Exhibit F Pg 1 of 12

Exhibit F



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US Bankruptcy Court - New York MLC v. JPMorgan Chase Bank

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UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK 	APPEARING ON BEHALF OF CERTAIN OF THE TERM LOAN LENDERS ERIN L. BURKE, ESQUIRE Jones Day 555 South Flower Street Los Angeles, California 90071 (213) 489-3939 eburke@jonesday.com APPEARING ON BEHALF OF KPMG AND THE DEPONENT ELIZABETH BOWER, ESQUIRE JOSEPH M. KAUFMAN, ESQUIRE Willkie Farr & Gallagher LLP 1875 K Street, N.W. Washington, D.C. 20006-1238 (202) 303-1252 ebower@willkie.com jkaufman@willkie.com
VIDEO DEPOSITION OF Patrick Furey, Volume 2 October 15, 2018 Houston, Texas Lead: Neil Binder, Esquire Firm: Binder & Schwartz	Nicholas Bessler, Analysis Group JANE ROSE REPORTING 74 Fifth Avenue New York, New York 10011
FINAL COPY - CONFIDENTIAL JANE ROSE REPORTING 1-800-825-3341	1-800-825-3341 Linda Russell, CSR, RPR, CLR Darryl Russell, Legal Videographer
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APPEARANCES:	TABLE OF CONTENTS
APPEARING ON BEHALF OF THE AVOIDANCE ACTION TRUST NEIL S. BINDER, ESQUIRE LAUREN HANDELSMAN, ESQUIRE (via video) TESSA B. HARVEY, ESQUIRE	Witness: Patrick Furey, Volume 2
Binder & Schwartz LLP	Page
366 Madison Avenue New York, New York 10017 (212) 510-7031 nbinder@binderschwartz.com Ihandelsman@binderschwartz.com tharvey@binderschwartz.com	Examination: By Mr. Binder 336 By Mr. Kleinhaus 484 By Mr. Binder 589
APPEARING ON BEHALF OF DEFENDANT JPMORGAN CHASE	Reporter's Certification 599
EMIL A. KLEINHAUS, ESQUIRE JOSEPH C. CELENTINO, ESQUIRE	Notice to Read and Sign 601
BENJAMIN LEVANDER, ESQUIRE Wachtell, Lipton, Rosen & Katz 51 West 52nd Street New York, New York 10019-6150 (212) 403-1000 EAKleinhause@wlrk.com JCCelentino@wlrk.com	Index of Exhibits 603

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US Bankruptcy Court - New York MLC v. JPMorgan Chase Bank

	Page 494		Page 496
1	Q. And do you believe KPMG applied the	1	Q. And I think you testified earlier
2	best methodology to assets being transferred to a	2	that the overall valuation approach, putting
3	NewCo location? Let me reframe that. Do you	3	aside the uninstall adjustment, was consistent
4	think that you – that KPMG applied an	4	with the approach for assets that were already in
5	appropriate methodology to value the assets that	5	the New GM facilities. Would that include
6	were transferred from Old GM to New GM?	6	economic obsolescence?
7	A. I feel like the methodology that we	7	MR. BINDER: Objection.
8	employed was reasonable, given the scope of the	8	A. Yes, they would all – all of the
9	assets that we were looking at.	9	assets within NewCo were subject to what I think
10	In a perfect world somebody would go	10	has been previously called the TIC adjustment.
11	through each individual asset and come up with	11	So what we call from a valuation perspective
12	estimates for uninstallation, freight and those	12	economic obsolescence would include all of the
13	sort of things. Given the number of assets that	13	assets at those locations for NewCo.
14	we were trying to analyze, we needed to use	14	Q. And in addition to the TIC
15	percentages. And we felt that doing that at the	15	adjustment, would those valuations include
16	asset class level was a reasonable and	16	physical depreciation?
17	supportable way to come up with that calculation.	17	A. Yes, they would.
18	Q. And do you think it was reasonable to	18	Q. And would they include utilization
19	value those assets on a going concern basis	19	reductions, to the extent that facilities weren't
20	rather than liquidation basis?	20	being utilized in full?
21	A. Yes, I did, given that the management	21	A. Yes, I believe they did.
22	had indicated to us those would be moved to a	22	Q. Okay. The methodology that you've
23	NewCo facility which would continue to operate	23	been testifying about where you have a cost
24	for the foreseeable future. So we felt that that	24	approach and then you have an adjustment for the
25	was the appropriate premise of value.	25	uninstall percent, is that a methodology that's
	···· ···	20	uninstall percent, is that a methodology that s
	Page 495		Page 497
1	Q. And I think it well, it says here	1	been used in other matters, without getting into
2	in the August 19, 2009 memo that uninstalled	2	any confidential specific matters?
3	percentages were based on our prior experience	3	A. I have used that in not exactly this
4	with valuing similar types of assets. Can you	4	context, but I have used that methodology before.
5	explain that?	5	I don't know that it's – it's – according to
6	MS. BOWER: Objection. I'll just	6	the American Society of Appraisers, fair value
7	caution you not to reveal to the extent there's	7	uninstalled is a premise of value that they
8	anything confidential about other – other work	8	define. So we felt comfortable, given that that
9	that you performed.	9	is defined as a premise of value. And it seemed
10	Q. Understood. I wasn't trying to get	10	to fit the fact pattern that we had of the assets
11	at other specific assignments but rather how did	11	moving from OldCo to NewCo. We felt like it was
12	you use prior experience to derive uninstalled	12	a reasonable way to proceed.
10	percentages?	13	Q. And just to be clear on that answer,
13			
14	A. It would generally be based on	14	the American Society of Appraisers does identify
14 15	A. It would generally be based on experience either appraising similar assets and	15	the American Society of Appraisers does identify uninstall – fair value uninstalled as a premise
14 15 16	A. It would generally be based on experience either appraising similar assets and understanding the component costs that have gone	15 16	the American Society of Appraisers does identify uninstall – fair value uninstalled as a premise of value?
14 15 16 17	A. It would generally be based on experience either appraising similar assets and understanding the component costs that have gone into those similar assets to provide a framework	15 16 17	the American Society of Appraisers does identify uninstall – fair value uninstalled as a premise of value? A. They do.
14 15 16 17 18	A. It would generally be based on experience either appraising similar assets and understanding the component costs that have gone into those similar assets to provide a framework for which assets would potentially have higher	15 16 17 18	the American Society of Appraisers does identify uninstall – fair value uninstalled as a premise of value? A. They do. Q. Okay. Let's talk about assets that
14 15 16 17 18 19	A. It would generally be based on experience either appraising similar assets and understanding the component costs that have gone into those similar assets to provide a framework for which assets would potentially have higher uninstalled costs versus lower uninstalled costs.	15 16 17 18 19	the American Society of Appraisers does identify uninstall – fair value uninstalled as a premise of value? A. They do. Q. Okay. Let's talk about assets that were not transferred to New GM but rather assets
14 15 16 17 18 19 20	A. It would generally be based on experience either appraising similar assets and understanding the component costs that have gone into those similar assets to provide a framework for which assets would potentially have higher uninstalled costs versus lower uninstalled costs. That would be heavily supplemented by our	15 16 17 18 19 20	 the American Society of Appraisers does identify uninstall – fair value uninstalled as a premise of value? A. They do. Q. Okay. Let's talk about assets that were not transferred to New GM but rather assets that stayed at Old GM, which was the subject of
14 15 16 17 18 19 20 21	A. It would generally be based on experience either appraising similar assets and understanding the component costs that have gone into those similar assets to provide a framework for which assets would potentially have higher uninstalled costs versus lower uninstalled costs. That would be heavily supplemented by our discussions with GM's engineers, who obviously	15 16 17 18 19 20 21	 the American Society of Appraisers does identify uninstall – fair value uninstalled as a premise of value? A. They do. Q. Okay. Let's talk about assets that were not transferred to New GM but rather assets that stayed at Old GM, which was the subject of most of the testimony so far today.
14 15 16 17 18 19 20 21 22	A. It would generally be based on experience either appraising similar assets and understanding the component costs that have gone into those similar assets to provide a framework for which assets would potentially have higher uninstalled costs versus lower uninstalled costs. That would be heavily supplemented by our discussions with GM's engineers, who obviously have significant expertise in the installation of	15 16 17 18 19 20 21 22	the American Society of Appraisers does identify uninstall – fair value uninstalled as a premise of value? A. They do. Q. Okay. Let's talk about assets that were not transferred to New GM but rather assets that stayed at Old GM, which was the subject of most of the testimony so far today. If you could just open up the KPMG
14 15 16 17 18 19 20 21 22 23	A. It would generally be based on experience either appraising similar assets and understanding the component costs that have gone into those similar assets to provide a framework for which assets would potentially have higher uninstalled costs versus lower uninstalled costs. That would be heavily supplemented by our discussions with GM's engineers, who obviously have significant expertise in the installation of these assets. And between the two of those, we	15 16 17 18 19 20 21 22 23	the American Society of Appraisers does identify uninstall – fair value uninstalled as a premise of value? A. They do. Q. Okay. Let's talk about assets that were not transferred to New GM but rather assets that stayed at Old GM, which was the subject of most of the testimony so far today. If you could just open up the KPMG report. NEWGM 189 is the first page. Turn to
14 15 16 17 18 19 20 21 22	A. It would generally be based on experience either appraising similar assets and understanding the component costs that have gone into those similar assets to provide a framework for which assets would potentially have higher uninstalled costs versus lower uninstalled costs. That would be heavily supplemented by our discussions with GM's engineers, who obviously have significant expertise in the installation of	15 16 17 18 19 20 21 22	the American Society of Appraisers does identify uninstall – fair value uninstalled as a premise of value? A. They do. Q. Okay. Let's talk about assets that were not transferred to New GM but rather assets that stayed at Old GM, which was the subject of most of the testimony so far today. If you could just open up the KPMG

US Bankruptcy Court - New York MLC v. JPMorgan Chase Bank

	Page 498		Page 500
1	I think you've already testified	1	that.
2	about this page and I'm not going to make you	2	Q. Okay. Do you know what GM's
3	read the whole thing, but I'm going to ask you a	3	instructions to Maynards were with respect to the
4	few specific questions here.	4	time period that Maynards had to sell assets?
5	There's a reference here to, "KPMG	5	Á. I do not.
6	relied primarily on auction data provided by	6	Q. Do you know whether Maynards, itself,
7	Maynards " Do you see that?	7	considered the sales in the March to May 2009
8	A. Yes, I do.	8	time period to be a forced liquidation?
9	Q. And you testified today about	9	A. We didn't ask Maynards to classify
10	Maynards, right?	10	the premise of value. We were just provided with
11	A. Yes.	11	the proceeds that they realized in arm's length
12	Q. And in the next paragraph it says,	12	transactions.
13	"KPMG compared the sales of assets similar in	13	Q. Okay. So you don't know what
14	nature to the personal property that GM had	14	their what their view was of the premise of
15	disposed of through Maynards during the time	15	value; is that correct?
16	period from March 2009 through May 2009." Do you	16	A. No – no, I don't.
17	see that?	17	Q. Okay. Now, this morning I think you
18	A. Yes I do.	18	testified, and I was trying to just be very
19	Q. And is that consistent with your	19	accurate here. After a break you clarified your
20	understanding that the Maynards sales that KPMG	20	testimony. And if I understand correctly, you
21	relied on from a three-month period, March 2009,	21	testified that the Maynards dispositions, they
22	April 2009, May 2009?	22	were all the result of some kind of a
23	A. Yes, it is.	23	transaction. Is that a fair way to say it?
24	Q. And I think you testified earlier	24	A. That was our understanding of the
25	that there were no sales prior to March 2009 from	25	data, yes.
	Page 499		Page 501
1	the Maynards sample; is that correct?	1	Q. And I want to just drill down to the
2	the Maynards sample; is that correct? MR. BINDER: Objection.	2	Q. And I want to just drill down to the extent you know as to what kinds of transactions
2 3	the Maynards sample; is that correct? MR. BINDER: Objection. MS. BOWER: Objection.	2 3	Q. And I want to just drill down to the extent you know as to what kinds of transactions they were. So, there were some transactions in
2 3 4	the Maynards sample; is that correct? MR. BINDER: Objection. MS. BOWER: Objection. MR. BINDER: Misstates prior	2 3 4	Q. And I want to just drill down to the extent you know as to what kinds of transactions they were. So, there were some transactions in that sample that were arm's length sales of
2 3 4 5	the Maynards sample; is that correct? MR. BINDER: Objection. MS. BOWER: Objection. MR. BINDER: Misstates prior testimony.	2 3 4 5	Q. And I want to just drill down to the extent you know as to what kinds of transactions they were. So, there were some transactions in that sample that were arm's length sales of individual assets, right?
2 3 4 5 6	the Maynards sample; is that correct? MR. BINDER: Objection. MS. BOWER: Objection. MR. BINDER: Misstates prior testimony. Q. Let me restate it. I certainly	2 3 4 5 6	Q. And I want to just drill down to the extent you know as to what kinds of transactions they were. So, there were some transactions in that sample that were arm's length sales of individual assets, right? A. Yes.
2 3 4 5 6 7	the Maynards sample; is that correct? MR. BINDER: Objection. MS. BOWER: Objection. MR. BINDER: Misstates prior testimony. Q. Let me restate it. I certainly wasn't trying to do that.	2 3 4 5 6 7	 Q. And I want to just drill down to the extent you know as to what kinds of transactions they were. So, there were some transactions in that sample that were arm's length sales of individual assets, right? A. Yes. Q. Do you know of the over 4,000
2 3 4 5 6 7 8	the Maynards sample; is that correct? MR. BINDER: Objection. MS. BOWER: Objection. MR. BINDER: Misstates prior testimony. Q. Let me restate it. I certainly wasn't trying to do that. Is it accurate that there was not	2 3 4 5 6 7 8	 Q. And I want to just drill down to the extent you know as to what kinds of transactions they were. So, there were some transactions in that sample that were arm's length sales of individual assets, right? A. Yes. Q. Do you know of the over 4,000 dispositions, do you know how many fall in that
2 3 4 5 6 7 8 9	the Maynards sample; is that correct? MR. BINDER: Objection. MS. BOWER: Objection. MR. BINDER: Misstates prior testimony. Q. Let me restate it. I certainly wasn't trying to do that. Is it accurate that there was not Maynards data or – Maynards sale examples from	2 3 4 5 6 7 8 9	 Q. And I want to just drill down to the extent you know as to what kinds of transactions they were. So, there were some transactions in that sample that were arm's length sales of individual assets, right? A. Yes. Q. Do you know of the over 4,000 dispositions, do you know how many fall in that category?
2 3 4 5 6 7 8 9 10	the Maynards sample; is that correct? MR. BINDER: Objection. MS. BOWER: Objection. MR. BINDER: Misstates prior testimony. Q. Let me restate it. I certainly wasn't trying to do that. Is it accurate that there was not Maynards data or – Maynards sale examples from prior to March 2009 that KPMG used for its	2 3 4 5 6 7 8 9 10	 Q. And I want to just drill down to the extent you know as to what kinds of transactions they were. So, there were some transactions in that sample that were arm's length sales of individual assets, right? A. Yes. Q. Do you know of the over 4,000 dispositions, do you know how many fall in that category? A. I do not.
2 3 4 5 6 7 8 9 10 11	the Maynards sample; is that correct? MR. BINDER: Objection. MS. BOWER: Objection. MR. BINDER: Misstates prior testimony. Q. Let me restate it. I certainly wasn't trying to do that. Is it accurate that there was not Maynards data or – Maynards sale examples from prior to March 2009 that KPMG used for its analysis?	2 3 4 5 6 7 8 9 10 11	 Q. And I want to just drill down to the extent you know as to what kinds of transactions they were. So, there were some transactions in that sample that were arm's length sales of individual assets, right? A. Yes. Q. Do you know of the over 4,000 dispositions, do you know how many fall in that category? A. I do not. Q. And is it your understanding that in
2 3 4 5 6 7 8 9 10 11 12	the Maynards sample; is that correct? MR. BINDER: Objection. MS. BOWER: Objection. MR. BINDER: Misstates prior testimony. Q. Let me restate it. I certainly wasn't trying to do that. Is it accurate that there was not Maynards data or – Maynards sale examples from prior to March 2009 that KPMG used for its analysis? A. There were not sales prior to that	2 3 4 5 6 7 8 9 10 11 12	 Q. And I want to just drill down to the extent you know as to what kinds of transactions they were. So, there were some transactions in that sample that were arm's length sales of individual assets, right? A. Yes. Q. Do you know of the over 4,000 dispositions, do you know how many fall in that category? A. I do not. Q. And is it your understanding that in that – among the 4,000-plus dispositions, there
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	Page 502		Page 504
1	were just not marketable and had no offers and	1	Q. It's a very high percent of the total
2	were potentially just abandoned in place. But	2	dispositions, right?
3	beyond that, we didn't we didn't do we	3	A. That's correct.
4	didn't do any due diligence at the individual	4	Q. Let's go to sorry, I'm just trying
5	transaction level to understand the exact nature	5	to skip things that were already covered.
6	of each transaction.	6	Á. Okay.
7	Q. Got it.	7	Q. All right. Let's go to "Assets
8	So when you testified that your	8	Disposed After 2-28-09" tab.
9	understanding is that of the 4,000-plus	9	So I we just pulled up Assets
10	dispositions, they all involve some sort of	10	Disposed After 2-28-09, which is one of the tabs
11	transaction, you don't have a detailed	11	in this spreadsheet, and just a few questions
12	understanding by category of what those	12	about this
13	underlying transactions were; is that a fair	13	Looking at column B, do you see the
14	statement?	14	heading that says, "KPMG File Source"?
15	A. I would say that's a fair statement.	15	A. Yes, I do.
16	Q. All right. Let's pull up KPMG 92368.	16	Q. And I'm just going to ask that that
17	This is a document we already looked at.	17	file source be sorted so that we can see the
18	Mr. Furey, do you remember looking at	18	different ones. And, Mr. Furey, do you see that
19	this document earlier today?	19	there are a list of six xls files listed here
20	A. Yes, I do.	20	under KPMG File Source?
21	MR. BINDER: Are you just referring	21	A. Yes, I do.
22	to the whole Excel that's on the screen or just	22	Q. And the first one says Disposal code
23	the Summary by Retirement Retirement Year	23	scrap 2007 to 2009 categories other than robots,
24	page?	24	other productive processing dot xls. Do you have
25	Q. That's fair. Right now what's on the	25	an understanding of what that refers to?
	Page 503		Page 505
1	screen is Summary by Retire Year. I'll try to be	1	A. I – the – the entirety of the name
2	clear as to what	2	is the identification of the file that that
3	A. Okay.	3	individual transaction came from. I believe that
4	•		
_	Q. – tab we're looking at.	4	naming convention is the naming convention that
5	I want to direct your attention to	4 5	
5 6			naming convention is the naming convention that
	I want to direct your attention to	5	naming convention is the naming convention that came in the files from Maynards, so we included
6	I want to direct your attention to the Grand Total row of the Account column. Do	5 6	naming convention is the naming convention that came in the files from Maynards, so we included that in our consolidated file so that we would
6 7	I want to direct your attention to the Grand Total row of the Account column. Do you see that?	5 6 7	naming convention is the naming convention that came in the files from Maynards, so we included that in our consolidated file so that we would have traceability back to the source documents.
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	Page 506		Page 508
1	Q. And your understanding is that those	1	I'm going to ask that this
2	are that's Maynards' characterization on a	2	spreadsheet and the R and the S be manipulated a
3	Maynards file; is that correct?	3	bit to see if it refreshes your recollection at
4	A. That's correct.	4	all as to what these categories are.
5	Q. All right. Let's look at column Y,	5	Why don't we filter column V so that
6	"Disposal Code," please.	6	we have only the zero – before I do that,
7	So this is a column that has one of	7	column V is what's the title of column V? Can
8	two letters under it. And can we sort column Y,	8	you just manipulate that so we can see the
9	please, so you see the two options?	9	column, please? It says, "Disposal Proceeds,"
10	So there's an option for R and	10	right? Column V.
11	there's an option for S. Can we just sort it so	11	A. Yes.
12	we see how many are R and how many are S, please?	12	Q. And under Disposal Proceeds, why
13	MR. BINDER: Objection. Do we know	13	don't we manipulate it so it's only zeros
14	Blanks isn't an option? I just don't know.	14	under – under Disposal Proceeds.
15	Q. Let's just sort it. Let's see how	15	So out of the 4,485, how many of the
16	many are R and how many are S, please.	16	records show zero for Disposal Proceeds?
17	So based on sorting for R, Mr. Furey,	17	A. Appears to be 4,243.
18	how many of the records appear to be R?	18	Q. Okay. Let's manipulate it further so
19	A. Based on the count of the screen, it	19	that it's Disposal Proceeds that have an S
20	looks like 4,054.	20	instead of an R or anything else.
21	Q. Okay. And let's look for S, please.	21	Okay. Out of the disposal proceeds
22	And of the 4,485 records, based on	22	in the S category, how many have a zero?
23	this spreadsheet, how many appear to be S?	23	A. Appears to be 186.
24	A. It appears to be 428.	24	Q. Okay. Let's change it now so we look
25	Q. Okay. And let's look for Blanks,	25	at R rather than S.
	Page 507		Page 509
1	please.	1	And in the R category, how many of
2	MR. BINDER: Okay. You're right,	2	disposal proceeds are zero?
3	Neil, there are three blanks.	3	A. Appears to be 4,054.
4	Q. So before I get into S and R in	4	Q. And that's everything in the R
5	further detail, do you know what S and R stand	5	category, right? There's nothing in the R
6	for?	6	category that doesn't have a zero?
7	A. I believe the R and S designations	7	A. Is that a question for me? Sorry.
8	were on the files that came from Maynards. I	8	Q. Well, let's if it's not clear from
9	don't specifically know what R and S stand for.	9	what everybody did, can we sort it in a way to
10	Q. Are you familiar with a concept	10	show whether there's anything in the R category
11	called reclamation?	11	that's not a zero?
12	A. Yes, I am.	12	MR. CELENTINO: Filter column Y by R
13	Q. Are you familiar with it in the	13	and then sort column B by Anything. If you go
14 15	concept of a sale of assets, what reclamation	14	down, you sort from largest to smallest and get
15 16	would be?	15 16	all the zeros.
17	 A. Not in not in this context, no. Q. Okay. So you don't know one way or 	17	MR. BINDER: Getting a much needed assist here.
18	the other whether R might stand for reclamation?	18	
10	A. I I wouldn't know.	19	Q. So would you agree that based on our manipulation of the spreadsheet it appears that
20	Q. Okay. And you wouldn't know whether	20	everything in the R categories is a zero for
21	S stands for sale?	21	Disposal Proceeds?
22	A. It's a reasonable guess, but I can't	22	A. Yes, it does appear that way.
23	say for certain.	23	Q. And does going through this exercise
24	Q. I don't want you to guess. I'm	24	refresh your recollection at all as to what R and
25	asking you what you know.	25	S signify?

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1	A. It doesn't.	1	identification.)
2	Q. Okay. Who would know the answer to	2	Q. My first question will be have you
3	that, would it be Maynards?	3	ever looked at this document before? And just to
4	MS. BOWER: Objection.	4	be clear, what it is, it says, "Direct Testimony
5	Q. Well, can you – do you have any	5	of David K. Goesling," on the cover. It says,
6	opinion as to who might know what R and S is?	6	"Binder & Schwartz LLP," on the top. It has the
7	A. Based on my read of the notes earlier	7	caption of Motors Liquidation Company on it.
8	today, Sara Webb and/or Maynards would be the two	8	A. I don't I don't believe that I've
9	sources. Given that most of these columns were	9	ever seen this before.
10	populated by Maynards, I would think they would	10	Q. Okay. All right. Let's go back to
11	be probably the most knowledgeable.	11	GM KPMG-GM92370.
12	Q. All right. Let's go to the Summary	12	MS. BOWER: Not for you. It's for
13	by Retire Year tab.	13	the screen.
14	So just looking at one example, let's	14	MR, BINDER: What's the
15	look at Press Metal Equipment Medium Life. So	15	MR. KLEINHAUS: You want to go off
16	Maynards provided data, according to this tab,	16	the record?
17	for 1,140 assets in that category, right?	17	MR. BINDER: We don't need to.
18	A. Yes.	18	So there was the document I don't
19	Q. And under count of zero proceeds, it	19	know whether this is the red line, the one that
20	says 1,092. So out of 1,140 assets, 1,092 had	20	ultimately made is this the red line? The one
21	zero proceeds for GM, right?	21	I think that was ultimately admitted was the red
22	A. That's correct.	22	line. I just want to know whether and this
23	Q. So in this particular category, only	23	isn't that. I don't know whether it's going to
24	48 assets were sold for any value for GM. Is	24	impact any of your questions or not, but I just
25	that the right way to understand this?	25	wanted to note that.
	Page 511		
	Page 511		Page 513
1	A. If that math is – subtraction is	1	Page 513 MR. CELENTINO: It shouldn't impact
1 2	-	1 2	-
	A. If that math is – subtraction is		MR. CELENTINO: It shouldn't impact
2	A. If that math is – subtraction is correct, yes, that would be the correct way to	2	MR. CELENTINO: It shouldn't impact any of the questions.
2 3	 A. If that math is – subtraction is correct, yes, that would be the correct way to characterize it. Q. Okay. And then the .89 percent for that same category, can you just explain – and 	2 3	MR. CELENTINO: It shouldn't impact any of the questions. MR. KLEINHAUS: All right. Well, look, I'm going to ask a few questions. If it impacts it, we'll talk about it.
2 3 4	 A. If that math is – subtraction is correct, yes, that would be the correct way to characterize it. Q. Okay. And then the .89 percent for that same category, can you just explain – and here I apologize for making you repeat yourself 	2 3 4	MR. CELENTINO: It shouldn't impact any of the questions. MR. KLEINHAUS: All right. Well, look, I'm going to ask a few questions. If it
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2 3 4 5 6 7 8 9 10 11 12 13 14 15	 A. If that math is – subtraction is correct, yes, that would be the correct way to characterize it. Q. Okay. And then the .89 percent for that same category, can you just explain – and here I apologize for making you repeat yourself exactly. What's the division exercise that leads to .89 percent? A. Yeah, so the .89 percent for pressed metal equipment, it would just be the ratio of the disposal proceeds divided by the reproduction cost new. So in that example the 311,000 divided by the 35-odd-million dollars of reproduction cost new. Q. Okay. Are you aware that in this 	2 3 4 5 6 7 8 9 10 11 12 13 14 15	MR. CELENTINO: It shouldn't impact any of the questions. MR. KLEINHAUS: All right. Well, look, I'm going to ask a few questions. If it impacts it, we'll talk about it. MR. BINDER: I just wanted to – okay. MR. KLEINHAUS: So just to your point, this is dated – this is a version dated April 14, 2017, on page 197 at the end of the Declaration. Q. (BY MR. KLEINHAUS) So we're going back to KPMG-GM-92370. And what I want let's go to Asset Details tab here, please. What I want to go here do now is
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	 A. If that math is – subtraction is correct, yes, that would be the correct way to characterize it. Q. Okay. And then the .89 percent for that same category, can you just explain – and here I apologize for making you repeat yourself exactly. What's the division exercise that leads to .89 percent? A. Yeah, so the .89 percent for pressed metal equipment, it would just be the ratio of the disposal proceeds divided by the reproduction cost new. So in that example the 311,000 divided by the 35-odd-million dollars of reproduction cost new. Q. Okay. Are you aware that in this litigation between the Avoidance Action Trust and JPMorgan and others there has been an expert who has done his own separate valuation of certain 	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	MR. CELENTINO: It shouldn't impact any of the questions. MR. KLEINHAUS: All right. Well, look, I'm going to ask a few questions. If it impacts it, we'll talk about it. MR. BINDER: I just wanted to – okay. MR. KLEINHAUS: So just to your point, this is dated – this is a version dated April 14, 2017, on page 197 at the end of the Declaration. Q. (BY MR. KLEINHAUS) So we're going back to KPMG-GM-92370. And what I want let's go to Asset Details tab here, please. What I want to go here do now is go through a particular asset, which is going to be row 14736. And this asset is called – MR. KLEINHAUS: Do we have 14736?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	 A. If that math is – subtraction is correct, yes, that would be the correct way to characterize it. Q. Okay. And then the .89 percent for that same category, can you just explain – and here I apologize for making you repeat yourself exactly. What's the division exercise that leads to .89 percent? A. Yeah, so the .89 percent for pressed metal equipment, it would just be the ratio of the disposal proceeds divided by the reproduction cost new. So in that example the 311,000 divided by the 35-odd-million dollars of reproduction cost new. Q. Okay. Are you aware that in this litigation between the Avoidance Action Trust and JPMorgan and others there has been an expert who has done his own separate valuation of certain assets that stayed back at Old GM? 	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	MR. CELENTINO: It shouldn't impact any of the questions. MR. KLEINHAUS: All right. Well, look, I'm going to ask a few questions. If it impacts it, we'll talk about it. MR. BINDER: I just wanted to – okay. MR. KLEINHAUS: So just to your point, this is dated – this is a version dated April 14, 2017, on page 197 at the end of the Declaration. Q. (BY MR. KLEINHAUS) So we're going back to KPMG-GM-92370. And what I want let's go to Asset Details tab here, please. What I want to go here do now is go through a particular asset, which is going to be row 14736. And this asset is called – MR. KLEINHAUS: Do we have 14736? Q. This is the TP-14 CS-11 Transfer
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	 A. If that math is – subtraction is correct, yes, that would be the correct way to characterize it. Q. Okay. And then the .89 percent for that same category, can you just explain – and here I apologize for making you repeat yourself exactly. What's the division exercise that leads to .89 percent? A. Yeah, so the .89 percent for pressed metal equipment, it would just be the ratio of the disposal proceeds divided by the reproduction cost new. So in that example the 311,000 divided by the 35-odd-million dollars of reproduction cost new. Q. Okay. Are you aware that in this litigation between the Avoidance Action Trust and JPMorgan and others there has been an expert who has done his own separate valuation of certain assets that stayed back at Old GM? A. No, I was not aware of that. 	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	MR. CELENTINO: It shouldn't impact any of the questions. MR. KLEINHAUS: All right. Well, look, I'm going to ask a few questions. If it impacts it, we'll talk about it. MR. BINDER: I just wanted to – okay. MR. KLEINHAUS: So just to your point, this is dated – this is a version dated April 14, 2017, on page 197 at the end of the Declaration. Q. (BY MR. KLEINHAUS) So we're going back to KPMG-GM-92370. And what I want let's go to Asset Details tab here, please. What I want to go here do now is go through a particular asset, which is going to be row 14736. And this asset is called – MR. KLEINHAUS: Do we have 14736? Q. This is the TP-14 CS-11 Transfer Press Stanley E2-2.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	 A. If that math is – subtraction is correct, yes, that would be the correct way to characterize it. Q. Okay. And then the .89 percent for that same category, can you just explain – and here I apologize for making you repeat yourself exactly. What's the division exercise that leads to .89 percent? A. Yeah, so the .89 percent for pressed metal equipment, it would just be the ratio of the disposal proceeds divided by the reproduction cost new. So in that example the 311,000 divided by the 35-odd-million dollars of reproduction cost new. Q. Okay. Are you aware that in this litigation between the Avoidance Action Trust and JPMorgan and others there has been an expert who has done his own separate valuation of certain assets that stayed back at Old GM? A. No, I was not aware of that. MR. KLEINHAUS: All right. Let's 	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	MR. CELENTINO: It shouldn't impact any of the questions. MR. KLEINHAUS: All right. Well, look, I'm going to ask a few questions. If it impacts it, we'll talk about it. MR. BINDER: I just wanted to – okay. MR. KLEINHAUS: So just to your point, this is dated – this is a version dated April 14, 2017, on page 197 at the end of the Declaration. Q. (BY MR. KLEINHAUS) So we're going back to KPMG-GM-92370. And what I want let's go to Asset Details tab here, please. What I want to go here do now is go through a particular asset, which is going to be row 14736. And this asset is called – MR. KLEINHAUS: Do we have 14736? Q. This is the TP-14 CS-11 Transfer Press Stanley E2-2. Focusing only on the columns that
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	 A. If that math is – subtraction is correct, yes, that would be the correct way to characterize it. Q. Okay. And then the .89 percent for that same category, can you just explain – and here I apologize for making you repeat yourself exactly. What's the division exercise that leads to .89 percent? A. Yeah, so the .89 percent for pressed metal equipment, it would just be the ratio of the disposal proceeds divided by the reproduction cost new. So in that example the 311,000 divided by the 35-odd-million dollars of reproduction cost new. Q. Okay. Are you aware that in this litigation between the Avoidance Action Trust and JPMorgan and others there has been an expert who has done his own separate valuation of certain assets that stayed back at Old GM? A. No, I was not aware of that. MR. KLEINHAUS: All right. Let's mark an exhibit. What's that going to be? 	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	MR. CELENTINO: It shouldn't impact any of the questions. MR. KLEINHAUS: All right. Well, look, I'm going to ask a few questions. If it impacts it, we'll talk about it. MR. BINDER: I just wanted to – okay. MR. KLEINHAUS: So just to your point, this is dated – this is a version dated April 14, 2017, on page 197 at the end of the Declaration. Q. (BY MR. KLEINHAUS) So we're going back to KPMG-GM-92370. And what I want let's go to Asset Details tab here, please. What I want to go here do now is go through a particular asset, which is going to be row 14736. And this asset is called – MR. KLEINHAUS: Do we have 14736? Q. This is the TP-14 CS-11 Transfer Press Stanley E2-2. Focusing only on the columns that affect the valuation outcome, can you just tell

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		1	,
	Page 514		Page 516
1	the orderly liquidation value would be – for	1	Q. All right. This is an Order of the
2	this asset I believe would be consistent with the	2	bankruptcy court in our case on October 4th,
3	other assets that we valued for OldCo.	3	2017. I'm not going to ask you to read it in
4	Q. All right. Let's go to column AF.	4	detail, but I am going to ask you to turn to
5	We'll try to help this along.	5	Exhibit A?
6	Okay. So you have an RCN in	6	A. Table A?
7	column AF, which is \$5,274,394. Do you see that?	7	Q. Exhibit A has – is followed by
8	A. That's correct. That would be the	8	Table A. Exactly.
9	reproduction cost for that asset as of our	9	A. Okay.
10	effective date of valuation.	10	Q. If you look at there's a list of
11	MS. BOWER: Just for the record, I	11	assets right asset numbers?
12	believe you said 274,000 instead of 724,000.	12	A. Yes, I see that.
13	MR. KLEINHAUS: You're absolutely	13	Q. If you look at asset number 30. Do
14	right. It's 5,724,394.	14	you see here that that's the TP-14 Transfer
15	Q. And then let's go to column BM,	15	Press?
16	please.	16	A. Yes, I see that.
17	So, can you tell us how that OLV	17	Q. And the value that's ascribed here is
18	override of I think it's \$50,817 was calculated?	18	\$800,000, right?
19	A. I would assume that this asset is	19	A. Yes, I see that
20	being treated similarly to the other assets in	20	Q. And that's a lot higher than \$50,800,
21	that that reproduction cost new is being	21	right?
22	multiplied by the liquidation percentage that we	22	A. Yes, that is higher, correct.
23	calculated for that asset category to – to come	23	Q. And do you happen to know how
24	up with that number.	24	well, let me ask this. Under "Source of
25	Q. Right. And we just looked at, and we	25	Valuation," do you see it says, "Goesling OLVIE"?
	Page 515		Page 517
1	can go back to it, we looked at transfer presses	1	A. Yes, I do.
2	which had a .89 percent liquidation percent. Do	2	Q. So what I want to do now is show you
3	you remember that?	3	from Exhibit 16, which I put in front of you,
4	A. That sounds correct, yes.	4	Mr. Gossling's analysis of the same asset that
5	Q. Okay. I'm not going to make you do	5	KPMG valued at \$50,800.
6	complex math on the fly here, but	6	A. Okay.
7	MS. BOWER: You might be surprised.	7	Q. And why don't you start with
8	MR. KLEINHAUS: I wouldn't be	8	paragraph 397, please.
9	surprised.	9	So I'll just – it says,
10	Q. But all right. So we have the	10	"Accordingly, I applied the cost and market
11	application of the liquidation percent for this	11	approaches, but ultimately determined that the
12	category of assets as against the RCN, right?	12	market approach yielded the most accurate values
13	A. That's correct, yes.	13	and where possible relied on the market
14	MR. KLEINHAUS: Let's – a new	14	approach."
15	exhibit. This is going to be JPM 17.	15	And now I'm going to go to
16	Q. And while we're getting it, you ended	16	paragraph 407, please, which is under a heading,
17	up you end up in the spreadsheet with rounded	17 18	"The Market Approach." And starting at the
18 19	number right which is 50,800? That's in	18	beginning of 407 it says, "In developing my
20	column BO?	20	opinion of OLV using the market approach, I
20	A. That's correct.	20	considered the following three techniques to estimate the value of assets: One, a direct
21	MR. KLEINHAUS: This is going to be JPM 17.	21	match of a recent sale in the used market; two, a
22	(Exhibit JPM-KPMG 17 marked for	22	comparable match which determined value based on
23	identification.)	24	the analysis of similar used equipment sales;
25		25	and, three, the percent to cost technique."
1			

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	Page 518		Page 520
1	And then paragraph 408 says, "For the	1	BG120163301"?
2	direct match and comparable match techniques,	2	A. Yes, I do.
3	values of the representative assets were	3	Q. And then the description of the asset
4	estimated based on market prices and actual	4	here is the TP-14 Danly Transfer Press " Do you
5	transactions and on asking prices for similar	5	see that?
6	assets. After searching numerous sources and	6	A. Yes, I do.
7	databases for sales or offerings of assets	7	Q. And then do you see that on this page
8	similar to the 40 representative assets, I	8	Mr. Goesling identifies four different comparable
9	selected the sales or offerings I deemed to be	9	sales?
10	most comparable with the property being valued.	10	A. Yes, I do.
11	I then have to make adjustments to account for	11	Q. And do you see that based on an
12	differences in factor such as time of sale,	12	analysis of comparable sales, there's an
13	location, type, age, condition of the equipment,	13	indicated orderly liquidation value here at the
14	and prospective use."	14	bottom of 800,000?
15	So a couple of questions. Are you	15	A. Yes, I do.
16	familiar with a valuation approach where you use	16	Q. And based on what you've read,
17	a direct match to a recent sale in the used	17	understanding that this is a big document, but
18	market?	18	based on what you've read of Mr. Goesling's
19	A. Yes, I am.	19	approach, fair to say it was quite different than
20	Q. And for purposes of KPMG's valuation	20	the approach KPMG used for this particular asset?
21	of assets that remained at Old GM, KPMG didn't	21	MR. BINDER: Objection to form.
22	use that approach, did it?	22	Lacks foundation.
23	A. That's correct, we did not.	23	A. Yes, his his approach is clearly
24	Q. And are you familiar with a valuation	24	much more detailed on discrete assets whereas our
25	approach under which a value a valuing	25	approach was covering a broader population of
			approach was covering a product population of
		1	
	Page 519		Page 521
1	Page 519 valuator would a valuation firm would look for	1	Page 521 assets.
1 2	-	1	
	- valuator would a valuation firm would look for		assets.
2	valuator would a valuation firm would look for a comparable match where a direct match is	2	assets. Q. Now let's go back to page –
2 3	valuator would a valuation firm would look for a comparable match where a direct match is lacking and determine value based on the analysis	2 3	assets. Q. Now let's go back to page – paragraph 410 of Mr. Goesling's report. It says here, "I applied all three techniques in applying
2 3 4	valuator would a valuation firm would look for a comparable match where a direct match is lacking and determine value based on the analysis of similar used equipment sales?	2 3 4	assets. Q. Now let's go back to page – paragraph 410 of Mr. Goesling's report. It says
2 3 4 5	valuator would a valuation firm would look for a comparable match where a direct match is lacking and determine value based on the analysis of similar used equipment sales? A. Yes, I'm familiar with that approach.	2 3 4 5	assets. Q. Now let's go back to page – paragraph 410 of Mr. Goesling's report. It says here, "I applied all three techniques in applying the market approach. In addition, in instances
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	Page 522		Page 524
1	A. Okay.	1	Q. All right. I'm going to spend a lot
2	Q. In paragraphs 416 to 420,	2	less time on it, but I do want to touch it
3	Mr. Goesling describes a cost approach that was	3	briefly.
4	applied to this particular asset, right?	4	If you could look at KPMG this is
5	A. Yes.	5	going to be KPMG-GM-92253, which is hopefully
6	Q. Now, KPMG in valuing assets left at	6	everybody has, right? Yeah, this is the
7	Old GM did not apply a cost approach, did it?	7	October 26, 2009 memo, AAT Exhibit 4.
8	A. No, we did not.	8	Now, the first part of this memo –
9	Q. All right. Now, if I could ask you	9	well, I'm just going to ask you in an open-ended
10	please to read paragraphs 421 and 422.	10	way. Does this memo describe the process for
11	A. How far do you want me to read?	11	valuing buildings and improvements that remained
12	Q. Just through 422, please.	12	at Old GM?
13	A. Okay.	13	A. Yes, I believe it does cover at a
14	Q. So do you see here that in applying	14	high level covers the methodology that we used.
15	the market approach applied to representative	15	Q. And where is that?
16	asset number 36, Mr. Goesling identified	16	A. Let me see. That would be starting
17	particular sales of what he calls comparable	17	on page 5, "Valuation Methodology." The
18	assets, right?	18	paragraph starts, "The real property valuation
19	MR. BINDER: Objection.	19	conclusions," and continues from there.
20	A. Yes, I do see that.	20	Q. Okay. Can you just tell us in your
21	Q. And KPMG did not look for comparable	21	own words well, let me back up. Are you
22	sales of particular assets – right – in its	22	familiar with the method used by KPMG to value
23	valuation of assets that remained at Old GM and	23	buildings and improvements that remained at
24	were valued on a liquidation basis?	24	Old GM?
25	A. We didn't look for unique sales of	25	A. I'm generally familiar with the
	D 5 00		
	Page 523		Page 525
1	individual assets, we looked – we utilized the	1	Page 525 process. I wasn't as intimately involved in the
1 2	-	1 2	process. I wasn't as intimately involved in the real property analysis, but I'm generally
	individual assets, we looked – we utilized the Maynards data at the asset category level to reflect those sales.		process. I wasn't as intimately involved in the real property analysis, but I'm generally familiar with what we did.
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	Page 526		Page 528
1	A. It was done more at the property	1	Q. So you said you don't recall now
2	level. For the purposes of our final deliverable	2	where it ultimately ended. Do you recall now
3	those values were pushed back into the fixed	3	what your understanding was at the time of either
4	asset listings of GM, but the analysis for the	4	Pontiac or Orion?
5	real property was done at the property level.	5	A. I don't recall off the top of my
6	Q. What does it mean to say they were	6	head.
7	pushed back?	7	Q. Without being specific to plant, did
8	A. So the – for example, if for a	8	you have an understanding in the June 2009 time
9	specific location, say Moraine Assembly, we did a	9	period that there were certain plants that were
10	sales comparison approach and came up with a	10	closed for some period of time to be refurbished
11	value for the real estate, the underlying fixed	11	and then reopened?
12	asset ledgers for that location would have	12	A. I do recall having some discussions
13	potentially several thousand line items that make	13	about certain plants that were going to be
14	up all of the expenditures that were made over	14	refurbished for new future vehicle lines, but
15	the years to build that facility up.	15	beyond that I don't recall the specifics.
16	So for the purposes of accounting, we	16	Q. So you don't have a recollection as
17	needed to reconcile that conclusion of value back	17	to whether Orion or Pontiac fell in that category
18	into the underlying sub-ledger, so we would	18	of something that was going to be refurbished?
19	allocate that value back into the detail. So	19	A. I don't specifically recall.
20	generally our clients like that because they need	20	Q. I'm going to put on the screen a –
21	to upload that detail into their fixed asset	21	well, it's NEWGM 949, a spreadsheet that we've
22	system, so it's a in that case, the model	22	all seen before, Fresh Start Personal Property
23	doesn't drive the valuation, the value comes from	23	spreadsheet. And then what –
24	the sales comparison approach and is pushed into	24	MR. KLEINHAUS: Can you put that on
25	the asset detail.	25	the screen, please?
	Page 527		Page 529
1	MR. KLEINHAUS: You guys want to take	1	(Discussion off the record.)
2	a quick break?	2	Q. So this is NEWGM 949.
3	THE WITNESS: Sounds good.	3	MR. KLEINHAUS: Nick, can we put up
4	THE VIDEOGRAPHER: Going off the	4	the excerpt that we've created or the subset that
5	record. The time is 3:59.	5	just has Orion and Pontiac?
6	(A break was taken from 3:58 p.m. to	6	Q. What I can represent here is we've
7	4:12 p.m.)	7	taken 949 and sorted it so we're only covering
8	THE VIDEOGRAPHER: Media Number 7.	8	two plants, that's Orion and Pontiac.
9	On the record at 4:13.		A. Okay.
10	Q. (BY MR. KLEINHAUS) All right.	10	Q. And can we go, please, to column BA,
11	Mr. Furey, at the time of – well, let me put it	11	"Basis for Concluded Value." And let's sort that
12	this way. In the June 2009 time period, did you	12	so we can see the options.
	• • •	10	
13	have an understanding as to what the proposed	13	Why don't we start by just sorting it
13 14	have an understanding as to what the proposed disposition of the Orion plant would be?	14	Why don't we start by just sorting it by "inutility," in other words, only assets that
13 14 15	have an understanding as to what the proposed disposition of the Orion plant would be? A. At the time, I'm certain I did. I	14 15	Why don't we start by just sorting it by "inutility," in other words, only assets that have "inutility" as the basis for concluded value
13 14 15 16	have an understanding as to what the proposed disposition of the Orion plant would be? A. At the time, I'm certain I did. I don't recall right now what the ultimate	14 15 16	Why don't we start by just sorting it by "inutility," in other words, only assets that have "inutility" as the basis for concluded value included.
13 14 15 16 17	have an understanding as to what the proposed disposition of the Orion plant would be? A. At the time, I'm certain I did. I don't recall right now what the ultimate disposition of that plant was.	14 15 16 17	Why don't we start by just sorting it by "inutility," in other words, only assets that have "inutility" as the basis for concluded value included. Now, Mr. Furey, when we last met in
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Exhibit G

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General Motors Corporation Summary of Disposed Assets Disposal Dates: 03/01/2009 - 05/

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						Proceeds /	Average Age
KPMG Asset Class	Count	Count of Zero Proceeds	Installed Cost	RCN	Disposal Proceeds	RCN	(RCN weighted)
Assembly Equipment - Medium Life	755	747	52,643,263	57,515,945	15,570	0.03%	16.66
Computer Equipment	570	570	4,446,689	4,446,689		%00.0	9.07
Conveyors - Medium Life	182	180	7,295,437	16,041,361	890	0.01%	28.92
Cranes	35	29	1,394,858	5,112,829	135,623	2.65%	39.44
Electric Power Equipment	14	14	139,600	378,559		%00.0	35.04
Foundry Equipment	35	35	1,319,637	1,567,167	I	%00 [.] 0	12.05
General Plant Equipment - Medium Life	366	348	5,855,212	8,193,661	46,718	0.57%	20.87
Machine Tools - Cutting - Medium Life	337	283	23,401,707	32,807,662	271,042	0.83%	17.55
Office Equipment	49	49	502,394	669,670		%00.0	10.44
Office Furniture & Fixtures	57	57	641,150	1,090,601	I	%00.0	23.46
Press Metal Equipment - Medium Life	1,140	1,092	28,511,210	35,075,218	311,374	0.89%	15.90
Robots - Medium Life	313	213	7,226,787	7,280,459	213,375	2.93%	9.93
Software	ო	S	74,825	74,825		%00.0	2.67
Steam Power Equipment	-	~	22,345	32,613		%00.0	10.00
Testing Equipment	576	574	14,857,091	18,207,198	146	0.00%	15.59
Welding Equipment	52	48	1,291,468	2,071,296	4,889	0.24%	14.54
Grand Total	4,485	4,243	149,623,672	190,565,753	999,626	0.52%	17.94
	:						
	Non-zero	242					

KPMG-GM0092368

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